

**Baruch College**

Academic University Report Detail

October 2022

## PART A: ACADEMIC MATTERS

The following recommendations of the Curriculum Committee were approved at the Marx School of Public and International Affairs Faculty Meeting on May 3, 2022. They will be effective for the Fall 2023 semester, pending approval of the Board of Trustees.

### Part A: Academic Matters AllI: Changes in Degree Programs

**Program Code:** 21853

**HEGIS Code:** 0827.00

**Effective:** Fall 2023

#### AllI.1.1

The following revisions are proposed for the MEd in Higher Education Administration in the Marx School of Public and International Affairs.

Course	Description	Crs	Course	Description	Crs
<b>Requirements for the MEd in Higher Education Administration program</b>			<b>Requirements for the MEd in Higher Education Administration program</b>		
Required Courses (24-27 credits)			Required Courses (24-27 credits)		
PAF 9120	Public and Nonprofit Management I	3	PAF 9120	Public and Nonprofit Management I	3
PAF 9308	Administrative Services in Colleges and Universities	3	PAF 9308	<del>Administrative Services in Colleges and Universities</del> <u>Leadership in Administrative Services in Higher Education</u>	3
PAF 9317	Research for the Educational Administrator	3	PAF 9317	Research for the Educational Administrator	3
Or	Or		Or	Or	
PAF 9270	Data Collection and Description		PAF 9270	Data Collection and Description	
PAF 9322*	Internship in Higher Education Administration*	3	PAF 9322*	Internship in Higher Education Administration*	3
PAF 9330	Introduction to Higher Education Administration	3	PAF 9330	Introduction to Higher Education Administration	3
PAF 9336	Student Affairs in Higher Education	3	PAF 9336	Student Affairs in Higher Education	3
PAF 9339	The Financing of Higher Education	3	PAF 9339	The Financing of Higher Education	3
PAF 9344	Diversity in Higher Education	3	PAF 9344	Diversity in Higher Education	3
PAF 9390	Capstone Seminar in Higher Education Administration	3	PAF 9390	Capstone Seminar in Higher Education Administration	3
Elective Courses (12 credits; select four)			Elective Courses (12 credits; select four)		
PAF 9302	Organizational Behavior in Colleges and Universities	3	PAF 9302	Organizational Behavior in Colleges and Universities	3
PAF 9318	Educational Policy	3	PAF 9318	Educational Policy	3
PAF 9325	Institutional Research	3	PAF 9325	Institutional Research	3
PAF 9332	Information Systems in Higher Education	3	PAF 9332	Information Systems in Higher Education	3

PAF 9333	Curriculum and Instruction in Higher Education	3	PAF 9333	Curriculum and Instruction in Higher Education	3
PAF 9334	Collective Bargaining in Higher Education	3	PAF 9334	Collective Bargaining in Higher Education	3
PAF 9335	The Community College	3	PAF 9335	The Community College	3
PAF 9337	Issues in Urban Higher Education	3	PAF 9337	Issues in Urban Higher Education	3
PAF 9338	Higher Education, Politics, and Public Policy	3	PAF 9338	Higher Education, Politics, and Public Policy	3
PAF 9343	International Higher Education: Policies and Practices	3	PAF 9343	International Higher Education: Policies and Practices	3
PAF 9345	The Law of Higher Education	3	PAF 9345	The Law of Higher Education	3
PAF 9346	Student Development Theory and Practice	3	PAF 9346	Student Development Theory and Practice	3
PAF 9399	Selected Topics in Educational Administration	3	<u>PAF 9347</u>	<u>Student Advisement</u>	<u>3</u>
			<u>PAF 9348</u>	<u>Enrollment Management</u>	<u>3</u>
			<u>PAF 9349</u>	<u>Hispanic-Serving Institutions in U.S. Higher Education</u>	<u>3</u>
			<u>PAF 9350</u>	<u>Leadership and Organizational Cultures in Higher Education</u>	<u>3</u>
			PAF 9399	Selected Topics in Educational Administration	3
			*The internship is required of candidates who have less than one year of experience in an administrative position in higher education.		
			Total credits required for the MEd in Higher Education Administration program 36-39		

Rationale: The four additional classes provide current students with a wide range of topics that are relevant to current issues in higher education. The name change for PAF 9308 more closely reflects the purpose of the course.

**Program Code:** 37904

**HEGIS Code:** 2210.00

**Effective:** Fall 2023

**All.1.2** The following revisions are proposed for the International Non-Governmental Organizations Concentration in the Master of International Affairs program in the Marxe School of Public and International Affairs.

From			To		
Course	Description	Crs	Course	Description	Crs

**Requirements for the International Non-Governmental Organizations (INGO) concentration in the Master of International Affairs program**

Required Courses (24-27 credits)		
PAF 9140	Budgeting and Financial Analysis I	3
PAF 9270	Data Collection and Description	3
PAF 9271	Data Analysis for Public Service	3
OR	OR	
PAF 9272	Causal Analysis and Inference	
PAF 9181	Comparative Public Policy and Administration	3
PAF 9184	International Institutions and Global Governance	3
PAF 9415	International Economics	3
PAF 9420	Global Communication	3
PAF 9490	International Affairs Capstone Seminar	3
*PAF 9195	Public Affairs Internship	3

INGO Concentration Required Courses (6 credits)		
PAF 9183	International Nonprofit Organizations	3
PAF 9151	Administration of the Nonprofit Sector	3
OR	OR	
PAF 9174	Program Evaluation	

INGO Concentration Elective Courses (12 credits)		
9 credits from list below plus 3 credits either from list below or from another graduate program with advisor approval		
PAF 9109	Government Contracting	3
PAF 9120	Public and Nonprofit Management I	3
PAF 9150	Introduction to the Nonprofit Sector	3
PAF 9151	Administration of the Nonprofit Sector and Voluntary Agencies	3
PAF 9152	Fundraising and Grants Administration in Nonprofit and Voluntary Organizations	3
PAF 9153	Budgeting and Finance for Nonprofits	3
PAF 9156	Emergency Preparation, Response, and Recovery	3
PAF 9157	Introduction to Philanthropy	3
PAF 9174	Program Evaluation	3
PAF 9182	Development Administration	3
PAF 9199	Selected Topics in Public Affairs	3
PAF 9299	Selected Topics in Nonprofit Management	3

**Requirements for the International Non-Governmental Organizations (INGO) concentration in the Master of International Affairs program**

Required Courses (24-27 credits)		
PAF 9140	Budgeting and Financial Analysis I	3
PAF 9270	Data Collection and Description	3
PAF 9271	Data Analysis for Public Service	3
OR	OR	
PAF 9272	Causal Analysis and Inference	
PAF 9181	Comparative Public Policy and Administration	3
PAF 9184	International Institutions and Global Governance	3
PAF 9415	International Economics	3
PAF 9420	Global Communication	3
PAF 9490	International Affairs Capstone Seminar	3
*PAF 9195	Public Affairs Internship	3

INGO Concentration Required Courses (6 credits)		
PAF 9183	International Nonprofit Organizations	3
PAF 9151	Administration of the Nonprofit Sector	3
OR	OR	
PAF 9174	Program Evaluation	

INGO Concentration Elective Courses (12 credits)		
9 credits from list below plus 3 credits either from list below or from another graduate program with advisor approval		
PAF 9109	Government Contracting	3
PAF 9120	Public and Nonprofit Management I	3
PAF 9150	Introduction to the Nonprofit Sector	3
PAF 9151	Administration of the Nonprofit Sector and Voluntary Agencies	3
PAF 9152	Fundraising and Grants Administration in Nonprofit and Voluntary Organizations	3
PAF 9153	Budgeting and Finance for Nonprofits	3
<u>PAF 9155</u>	<u>Governing without Government</u>	<u>3</u>
PAF 9156	Emergency Preparation, Response, and Recovery	3
PAF 9157	Introduction to Philanthropy	3
<u>PAF 9165</u>	<u>Race, Inequality, and Public Policy</u>	<u>3</u>
PAF 9174	Program Evaluation	3
<u>PAF 9177</u>	<u>Advanced Quantitative Methods</u>	<u>3</u>

PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes	3	PAF 9180	Policy Analysis	3
PAF 9411	Comparative Urban Policy and Governance	3	PAF 9182	Development Administration	3
PAF 9416	Global Growth	3	<u>PAF 9185</u>	<u>Environmental Policy</u>	<u>3</u>
PAF 9425	Western Hemisphere Affairs: Past, Present, and Future	3	<u>PAF 9186</u>	<u>Map Making for Public Policy</u>	<u>3</u>
PAF 9426	Illicit Trade	3	PAF 9199	Selected Topics in Public Affairs	3
PAF 9430	Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond	3	<u>PAF 9201</u>	<u>Mobilizing Digital Communication</u>	<u>3</u>
PAF 9436	International Security and the Liberal World Order	3	PAF 9299	Selected Topics in Nonprofit Management	3
PAF 9699	Selected Topics in Public Policy	3	PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes	3
IBS 9761	Emerging Markets and the International Business Environment	3	PAF 9411	Comparative Urban Policy and Governance	3
IBS 9767	Global Firms, Cultures, and Governments	3	PAF 9416	Global Growth	3
CIS 9230	Globalization and Technology	3	PAF 9425	Western Hemisphere Affairs: Past, Present, and Future	3
			PAF 9426	Illicit Trade	3
			PAF 9430	Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond	3
			<u>PAF 9431</u>	<u>The Policy Implications of Global Climate Change</u>	<u>3</u>
			<u>PAF 9433</u>	<u>Race, Ethnicity, and Nationalism</u>	<u>3</u>
			<u>PAF 9434</u>	<u>Political Violence</u>	<u>3</u>
			<u>PAF 9435</u>	<u>Security in the Western Hemisphere: A Multi-Dimensional Approach</u>	<u>3</u>
			PAF 9436	International Security and the Liberal World Order	3
			<u>PAF 9437</u>	<u>US Foreign Policy and National Security Structure</u>	<u>3</u>
			<u>PAF 9450</u>	<u>International Development</u>	<u>3</u>
			PAF 9699	Selected Topics in Public Policy	3
			<u>PAF 9730</u>	<u>Comparative Health Systems</u>	<u>3</u>
			<u>PAF 9799</u>	<u>Selected Topics in Health Policy</u>	<u>3</u>
			IBS 9761	Emerging Markets and the International Business Environment	3
			IBS 9767	Global Firms, Cultures, and Governments	3
			CIS 9230	Globalization and Technology	3
			* The internship is required of candidates who have less than 1-year relevant international work experience		
			Total credits required for the INGO Concentration in the Masters of International Affairs program		42-45
			* The internship is required of candidates who have less than 1-year relevant international work experience		
			Total credits required for the INGO Concentration in the Masters of International Affairs program		42-45

**Rationale:** A second required course, in addition to the INGO approved electives, will provide INGO students with an even deeper grounding in the INGO concentration. The revisions to the Research and Analysis sequence will give greater flexibility, thus allowing it to be more relevant to our students' varied professional goals.

**AIII.1:3** The following revisions are proposed for the Trade Policy and Global Economic Governance Concentration in the Master of International Affairs program in the Marxe School of Public and International Affairs.

From			To		
Course	Description	Crs	Course	Description	Crs
<b>Requirements for the Trade Policy and Global Economic Governance (TPGEG) concentration in the Master of International Affairs program</b>			<b>Requirements for the Trade Policy and Global Economic Governance (TPGEG) concentration in the Master of International Affairs program</b>		
Required Courses (24-27 credits)			Required Courses (24-27 credits)		
PAF 9140	Budgeting and Financial Analysis I	3	PAF 9140	Budgeting and Financial Analysis I	3
PAF 9270	Data Collection and Description	3	PAF 9270	Data Collection and Description	3
PAF 9271	Data Analysis for Public Service	3	PAF 9271	Data Analysis for Public Service	3
OR	OR		OR	OR	
PAF 9272	Causal Analysis and Inference		PAF 9272	Causal Analysis and Inference	
PAF 9181	Comparative Public Policy and Administration	3	PAF 9181	Comparative Public Policy and Administration	3
PAF 9184	International Institutions and Global Governance	3	PAF 9184	International Institutions and Global Governance	3
PAF 9415	International Economics	3	PAF 9415	International Economics	3
PAF 9420	Global Communication	3	PAF 9420	Global Communication	3
PAF 9490	International Affairs Capstone Seminar	3	PAF 9490	International Affairs Capstone Seminar	3
*PAF 9195	Public Affairs Internship	3	*PAF 9195	Public Affairs Internship	3
TPGEG Concentration Required Courses (6 credits)			TPGEG Concentration Required Courses (6 credits)		
PAF 9440	Trade Policy	3	PAF 9440	Trade Policy	3
PAF 9450	International Development	3	PAF 9450	International Development	3
TPGEG Concentration Elective Courses (12 credits) 9 from the list below or 3 from another graduate program with advisor approval			TPGEG Concentration Elective Courses (12 credits) 9 from the list below or 3 from another graduate program with advisor approval		
PAF 9104	Media, Politics, and Public Culture	3	PAF 9104	Media, Politics and Public Culture	3
PAF 9119	Organization Theory	3	PAF 9119	Organization Theory	3
PAF 9174	Program Evaluation	3	<u>PAF 9155</u>	<u>Governing without Government</u>	<u>3</u>
PAF 9180	Policy Analysis	3	<u>PAF 9165</u>	<u>Race, Inequality, and Public Policy</u>	<u>3</u>
PAF 9182	Development Administration	3	PAF 9174	Program Evaluation	3
PAF 9199	Selected Topics in Public Affairs	3	<u>PAF 9177</u>	<u>Advanced Quantitative Methods</u>	<u>3</u>
PAF 9299	Selected Topics in Nonprofit Management	3	PAF 9180	Policy Analysis	3
PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes	3	PAF 9182	Development Administration	3
PAF 9411	Comparative Urban Policy and Governance	3	<u>PAF 9186</u>	<u>Map Making for Public Policy</u>	<u>3</u>
PAF 9416	Global Growth	3	PAF 9199	Selected Topics in Public Affairs	3
			<u>PAF 9201</u>	<u>Mobilizing Digital Communication</u>	<u>3</u>

PAF 9425	Western Hemisphere Affairs: Past, Present, and Future	3	PAF 9299	Selected Topics in Nonprofit Management	3
PAF 9426	Illicit Trade	3	PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes	3
PAF 9430	Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond	3	PAF 9411	Comparative Urban Policy and Governance	3
PAF 9436	International Security and the Liberal World Order	3	PAF 9416	Global Growth	3
PAF 9445	International Political Economy	3	PAF 9425	Western Hemisphere Affairs: Past, Present, and Future	3
PAF 9455	International Regulatory Policy	3	PAF 9426	Illicit Trade	3
PAF 9699	Selected Topics in Public Policy	3	PAF 9430	Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond	3
IBS 9761	Emerging Markets and the International Business Environment	3	<u>PAF 9431</u>	<u>The Policy Implications of Global Climate Change</u>	<u>3</u>
IBS 9767	Global Firms, Cultures, and Governments	3	<u>PAF 9433</u>	<u>Race, Ethnicity, and Nationalism</u>	<u>3</u>
CIS 9230	Globalization and Technology	3	<u>PAF 9434</u>	<u>Political Violence</u>	<u>3</u>
LAW 9740	International Trade and Investment Law	3	PAF 9436	International Security and the Liberal World Order	3
MKT 9739	Global Advertising and Marketing Communication	3	<u>PAF 9437</u>	<u>US Foreign Policy and National Security Structure</u>	<u>3</u>
MKT 9764	Internet Marketing and Global Business	3	PAF 9445	International Political Economy	3
			PAF 9455	International Regulatory Policy	3
			PAF 9699	Selected Topics in Public Policy	3
			<u>PAF 9730</u>	<u>Comparative Health Systems</u>	<u>3</u>
			<u>PAF 9799</u>	<u>Selected Topics in Health Policy</u>	<u>3</u>
			IBS 9761	Emerging Markets and the International Business Environment	3
			IBS 9767	Global Firms, Cultures, and Governments	3
			CIS 9230	Globalization and Technology	3
			LAW 9740	International Trade and Investment Law	3
			MKT 9739	Global Advertising and Marketing Communication	3
			MKT 9764	Internet Marketing and Global Business	3
*The internship is required of candidates who have less than 1-year relevant international work experience			*The internship is required of candidates who have less than 1-year relevant international work experience		
Total credits required for the Trade Policy and Global Economic Governance Concentration in the Masters of International Affairs program			Total credits required for the Trade Policy and Global Economic Governance Concentration in the Masters of International Affairs program		
42-45			42-45		

Rationale: The revisions to the Research and Analysis sequence will give greater flexibility, thus allowing it to be more relevant to our students' varied professional goals.

**AIII.1:4** The following revisions are proposed for the Western Hemisphere Affairs Concentration in the Master of International Affairs program in the Marxe School of Public and International Affairs.

From			To		
Course	Description	Crs	Course	Description	Crs
<b>Requirements for the Western Hemisphere Affairs (WHA) concentration in the Master of International Affairs program</b>			<b>Requirements for the Western Hemisphere Affairs (WHA) concentration in the Master of International Affairs program</b>		
Required Courses (24-27 credits)			Required Courses (24-27 credits)		
PAF 9140	Budgeting and Financial Analysis I	3	PAF 9140	Budgeting and Financial Analysis I	3
PAF 9181	Comparative Public Policy and Administration	3	PAF 9181	Comparative Public Policy and Administration	3
PAF 9184	International Institutions and Global Governance	3	PAF 9184	International Institutions and Global Governance	3
PAF 9270	Data Collection and Description	3	PAF 9270	Data Collection and Description	3
PAF 9271	Data Analysis for Public Service	3	PAF 9271	Data Analysis for Public Service	3
OR	OR		OR	OR	
PAF 9272	Causal Analysis and Inference		PAF 9272	Causal Analysis and Inference	
PAF 9415	International Economics	3	PAF 9415	International Economics	3
PAF 9420	Global Communication	3	PAF 9420	Global Communication	3
PAF 9490	International Affairs Capstone Seminar	3	PAF 9490	International Affairs Capstone Seminar	3
*PAF 9195	Public Affairs Internship	3	*PAF 9195	Public Affairs Internship	3
WHA Concentration Required Courses (6 credits)			WHA Concentration Required Courses (6 credits)		
PAF 9425	Western Hemisphere Affairs: Past, Present, and Future	3	PAF 9425	Western Hemisphere Affairs: Past, Present, and Future	3
PAF 9430	Diaspora, Migration, and Transnational Life	3	PAF 9430	Diaspora, Migration, and Transnational Life	3
OR	OR		OR	OR	
PAF 9435	Security in the Western Hemisphere		PAF 9435	Security in the Western Hemisphere	
WHA Concentration Elective Courses (9 credits)			WHA Concentration Elective Courses (9 credits)		
9 from list below, plus 3 credits either from list below or from another graduate program with advisor approval			9 from list below, plus 3 credits either from list below or from another graduate program with advisor approval		
PAF 9104	Media, Politics, and Public Culture	3	PAF 9104	Media, Politics, and Public Culture	3
PAF 9119	Organization Theory	3	PAF 9119	Organization Theory	3
PAF 9174	Program Evaluation	3	<u>PAF 9155</u>	<u>Governing without Government</u>	<u>3</u>
PAF 9180	Policy Analysis	3	<u>PAF 9165</u>	<u>Race, Inequality, and Public Policy</u>	<u>3</u>
PAF 9199	Selected Topics in Public Affairs	3	PAF 9174	Program Evaluation	3
PAF 9299	Selected Topics in Nonprofit Management	3	<u>PAF 9177</u>	<u>Advanced Quantitative Methods</u>	<u>3</u>
PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes	3	PAF 9180	Policy Analysis	3
PAF 9411	Comparative Urban Policy and Governance	3	<u>PAF 9185</u>	<u>Environmental Policy</u>	<u>3</u>
			<u>PAF 9186</u>	<u>Map Making for Public Policy</u>	<u>3</u>



PAF 9416	Global Growth	3	PAF 9199	Selected Topics in Public Affairs	3
PAF 9426	Illicit Trade	3	<u>PAF 9201</u>	<u>Mobilizing Digital Communication</u>	<u>3</u>
PAF 9430	Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond	3	PAF 9299	Selected Topics in Nonprofit Management	3
PAF 9436	International Security and the Liberal World Order	3	PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes	3
PAF 9440	Trade Policy	3	PAF 9411	Comparative Urban Policy and Governance	3
PAF 9445	International Political Economy	3	PAF 9416	Global Growth	3
PAF 9450	International Development	3	PAF 9426	Illicit Trade	3
PAF 9699	Selected Topics in Public Policy	3	PAF 9430	Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond	3
IBS 9761	Emerging Markets and the International Business Environment	3	<u>PAF 9431</u>	<u>The Policy Implications of Global Climate Change</u>	<u>3</u>
IBS 9767	Global Firms, Cultures, and Governments	3	<u>PAF 9433</u>	<u>Race, Ethnicity, and Nationalism</u>	<u>3</u>
CIS 9230	Globalization and Technology	3	<u>PAF 9434</u>	<u>Political Violence</u>	<u>3</u>
LAW 9740	International Trade and Investment Law	3	<u>PAF 9435</u>	<u>Security in the Western Hemisphere: A Multi-Dimensional Approach</u>	<u>3</u>
MKT 9739	Global Advertising and Marketing Communication	3	PAF 9436	International Security and the Liberal World Order	3
MKT 9764	Internet Marketing and Global Business	3	<u>PAF 9437</u>	<u>US Foreign Policy and National Security Structure</u>	<u>3</u>
			PAF 9440	Trade Policy	3
			PAF 9445	International Political Economy	3
			PAF 9450	International Development	3
			PAF 9699	Selected Topics in Public Policy	3
			<u>PAF 9730</u>	<u>Comparative Health Systems</u>	<u>3</u>
			<u>PAF 9799</u>	<u>Selected Topics in Health Policy</u>	<u>3</u>
			IBS 9761	Emerging Markets and the International Business Environment	3
			IBS 9767	Global Firms, Cultures, and Governments	3
			CIS 9230	Globalization and Technology	3
			LAW 9740	International Trade and Investment Law	3
			MKT 9739	Global Advertising and Marketing Communication	3
			MKT 9764	Internet Marketing and Global Business	3
*The internship is required of candidates who have less than 1-year relevant international work experience			*The internship is required of candidates who have less than 1-year relevant international work experience		
Total credits required for the Western Hemisphere Affairs Concentration in the Masters of International Affairs program			Total credits required for the Western Hemisphere Affairs Concentration in the Masters of International Affairs program		
42-45			42-45		

Rationale: These additional approved electives will provide WHA students with opportunities to broaden their understanding of international and public affairs.

**Section AIV: New Courses**

**Program Code:** 20526

**HEGIS Code:** 2102.00

**AIV.1.1** The following new course is proposed for the BSPA program in the Marxe School of Public and International Affairs.

CUNYfirst Course ID	PAF 3115
Department(s)	Marxe School of Public and International Affairs
Career	<input checked="" type="checkbox"/> Undergraduate <input type="checkbox"/> Graduate
Academic Level	<input checked="" type="checkbox"/> Regular <input type="checkbox"/> Compensatory <input type="checkbox"/> Developmental <input type="checkbox"/> Remedial
Subject Area	Public Affairs
Course Prefix	PAF
Course Number	3115
Course Title	Innovation and Change For Social Impact
Catalogue Description	Social innovation is needed to solve the world's most important issues. This course covers examples of social innovation, and allows students to work on developing an appropriate innovation. The course covers the interconnectedness of social and economic needs, and the range of processes and organizations that can be used to deal with the pressing issues. Students will work on the key elements of a venture plan that takes an idea and moves it to the point of implementation They will also be exposed to the innovator of a recent social innovation.
Pre-Requisites	ENG 2150
Credits	3
Contact Hours	3
Liberal Arts	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Course Attribute (e.g. Writing Intensive, Honors, etc)	None
Course Applicability	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> English Composition <input type="checkbox"/> Mathematics <input type="checkbox"/> Science <input type="checkbox"/> Gen Ed - Flexible <input type="checkbox"/> World Cultures <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World <input type="checkbox"/> Gen Ed - College Option College Option Detail _____
Effective Term	Fall 2023

Rationale: Many needs of people remain unmet; those needs, as well as the environment and ways in which the needs can be met, are changing. Innovation is required to deal with those changes and the unmet needs. Social innovation is a relatively new construct and it is important for students to understand what it is and how it gets implemented. The current pandemic has resulted in many healthcare and other social innovations, so this topic is timely and of interest to students. Career success often requires innovation skills.

This course is an elective for the BSPA program, to be offered annually with a projected enrollment of 25.

**AIV.1.2** The following new course is proposed for the MEd in Higher Education Administration in the Marxe School of Public and International Affairs.

CUNYfirst Course ID	PAF 9347
Department(s)	Marxe School of Public and International Affairs
Career	<input type="checkbox"/> Undergraduate <input checked="" type="checkbox"/> Graduate
Academic Level	<input checked="" type="checkbox"/> Regular <input type="checkbox"/> Compensatory <input type="checkbox"/> Developmental <input type="checkbox"/> Remedial
Subject Area	Public Affairs
Course Prefix	PAF
Course Number	9347
Course Title	Student Advisement
Catalogue Description	<p>This course will cover policies and practices of academic advisement in higher education including attention to the resources and leadership offered through the National Academic Advising Association (NACADA) and the delineation of expectations of the Council for the Advancement of Standards in Higher Education (CAS). Areas of advisement will include special populations and cover ethical issues, theory to practice, informational and developmental advising, faculty advising, career advising, legal issues, multicultural competence, communication skills, one-on-one advising, group advising and virtual advising. This course will be taught through a social justice lens.</p> <p>Open to Austin W. Marxe School of Public and International Affairs students; others with Marxe School permission.</p>
Pre-Requisites	None
Credits	3
Contact Hours	3
Liberal Arts	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Course Attribute (e.g. Writing Intensive, Honors, etc)	None
Course Applicability	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> English Composition <input type="checkbox"/> Mathematics <input type="checkbox"/> Science <input type="checkbox"/> Gen Ed - Flexible <input type="checkbox"/> World Cultures <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World <input type="checkbox"/> Gen Ed - College Option College Option Detail
Effective Term	Fall 2023

Rationale: Many MEd-HEA students are current practitioners who work directly with students. This course will expose students to the history and structure of advising, as well as the many different types of advising that occur within higher education. Students will review professional competencies related to advising as well as explore possible challenges within the field of advisement.

This course is an elective for the MEd-HEA program, to be offered annually with a projected enrollment of 25.

**AIV.1.3**

The following new course is proposed for the MEd in Higher Education Administration in the Marxe School of Public and International Affairs.

CUNYfirst Course ID	PAF 9348
Department(s)	Marxe School of Public and International Affairs
Career	<input type="checkbox"/> Undergraduate <input checked="" type="checkbox"/> Graduate
Academic Level	<input checked="" type="checkbox"/> Regular <input type="checkbox"/> Compensatory <input type="checkbox"/> Developmental <input type="checkbox"/> Remedial
Subject Area	Public Affairs
Course Prefix	PAF
Course Number	9348
Course Title	Enrollment Management
Catalogue Description	<p>This course will explore the origin, strategies, and contemporary practices of enrollment management within American colleges and universities. The class will begin with a foundational concepts of enrollment management to understand how this approach came into existence in higher education while also examining the various organizational structures and leadership competencies related to this area. Students will use relevant texts, industry data, scholarly articles, and other instructional materials to address the following questions:</p> <ol style="list-style-type: none"> <li>1. What is the function of enrollment management at a college or university?</li> <li>2. How do enrollment management practices inform institutional practices that assist colleges/universities achieve their goals?</li> <li>3. What professional competencies must enrollment managers have to be successful?</li> </ol> <p>Open to Austin W. Marxe School of Public and International Affairs students; others with Marxe School permission.</p>
Pre-Requisites	None
Credits	3
Contact Hours	3
Liberal Arts	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Course Attribute (e.g. Writing Intensive, Honors, etc)	None
Course Applicability	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> Gen Ed - Flexible <input type="checkbox"/> Gen Ed - College Option <input type="checkbox"/> English Composition <input type="checkbox"/> World Cultures <input type="checkbox"/> Mathematics <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> College Option Detail <input type="checkbox"/> Science <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World
Effective Term	Fall 2023

Rationale: This course provides students with an overview of recruitment and retention in college, starting with recruitment and admissions and extending through graduation. It highlights the importance of retention and persistence for all departments. Enrollment management is an emerging field and HEA students should be up-to-date with important enrollment trends.

This course is an elective for the MEd-HEA program, to be offered annually with a projected enrollment of 25.

**AIV.1.4**

The following new course is proposed for the MEd in Higher Education Administration in the Marxe School of Public and International Affairs.

CUNYfirst Course ID	PAF 9349
Department(s)	Marxe School of Public and International Affairs
Career	<input type="checkbox"/> Undergraduate <input checked="" type="checkbox"/> Graduate
Academic Level	<input checked="" type="checkbox"/> Regular <input type="checkbox"/> Compensatory <input type="checkbox"/> Developmental <input type="checkbox"/> Remedial
Subject Area	Public Affairs
Course Prefix	PAF
Course Number	9349
Course Title	Hispanic-Serving Institutions in U.S. Higher Education
Catalogue Description	<p>This course will provide an overview of Hispanic-Serving Institutions (HSIs), their challenges, and opportunities. Focus will primarily be on HSIs within the continental United States; however, there will be opportunities to discuss HSIs in Puerto Rico. Students will review the HSI as an organization and the systems that constitute this particular type of institution. Students will review the foundations/origins and historical purposes of HSIs within the U.S. higher education system, explore the contemporary landscape of HSIs, examine the roles that internal and external forces play in shaping HSIs and their systems, investigate the experiences of key actors with respect to students, administration, faculty, and staff who are attending or working at an HSI, and consider how variations across HSIs can affect those within this organization. The emphasis will be on understanding and appreciating the scope, complexity, and diversity of Hispanic-Serving Institutions and its stakeholders. The course will also consider how the COVID-19 pandemic might impact our understanding of HSIs and their role in higher education.</p> <p>Open to Austin W. Marxe School of Public and International Affairs students; others with Marxe School permission.</p>
Pre-Requisites	None
Credits	3
Contact Hours	3
Liberal Arts	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Course Attribute (e.g. Writing Intensive, Honors, etc)	None
Course Applicability	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> English Composition <input type="checkbox"/> Mathematics <input type="checkbox"/> Science <input type="checkbox"/> Gen Ed - Flexible <input type="checkbox"/> World Cultures <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World <input type="checkbox"/> Gen Ed - College Option College Option Detail
Effective Term	Fall 2023

Rationale: This course discusses the history and structure of institutions that serve a growing population of Hispanic students. Students will discuss current social issues that are affecting Hispanic-serving institutions and their stakeholders. Students will be exposed to relevant journals and professional organizations that support research on Hispanic-serving institutions.

This course is an elective for the MEd-HEA program, to be offered annually with a projected enrollment of 25.

**AIV.1.5**

The following new course is proposed for the MEd in Higher Education Administration in the Marxe School of Public and International Affairs.

CUNYfirst Course ID	PAF 9350
Department(s)	Marxe School of Public and International Affairs
Career	<input type="checkbox"/> Undergraduate <input checked="" type="checkbox"/> Graduate
Academic Level	<input checked="" type="checkbox"/> Regular <input type="checkbox"/> Compensatory <input type="checkbox"/> Developmental <input type="checkbox"/> Remedial
Subject Area	Public Affairs
Course Prefix	PAF
Course Number	9350
Course Title	Leadership and Organizational Cultures in Higher Education
Catalogue Description	<p>This class will explore the relationship between leadership and organizational cultures by focusing on two essential questions:</p> <ol style="list-style-type: none"> <li>1. What does it mean to be a “good” leader in higher education?</li> <li>2. How and why may leaders adapt to—or change—the culture of a college or university? Drawing on organizational theory and case-studies, the class will begin with an examination of organizational culture within higher education. We will focus, in particular, on the ways in which institutional policies and practices shape the cultures of institutions, and the experience of working and learning within them. We will then bring in contemporary theories of leadership to ask: What is “effective” leadership within different institutional cultures? How might higher education leaders “match” their leadership style to their institutions?</li> </ol> <p>Open to Austin W. Marxe School of Public and International Affairs students; others with Marxe School permission.</p>
Pre-Requisites	None
Credits	3
Contact Hours	3
Liberal Arts	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Course Attribute (e.g. Writing Intensive, Honors, etc)	None
Course Applicability	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> English Composition <input type="checkbox"/> Mathematics <input type="checkbox"/> Science <input type="checkbox"/> Gen Ed - Flexible <input type="checkbox"/> World Cultures <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World <input type="checkbox"/> Gen Ed - College Option College Option Detail
Effective Term	Fall 2023

Rationale: Theories of leadership and organizational culture are fundamental to understanding how higher education institutions work, as well as the obstacles and opportunities for change within institutions. The course challenges students to critically analyze the cultures and structures of higher education and how leaders work within those structures. This course will prepare students to take on greater leadership roles within their careers.

This course is an elective for the MEd-HEA program, to be offered annually with a projected enrollment of 25.

**AIV.1.6** The following new course is proposed for the Master of International Affairs in the Marxe School of Public and International Affairs.

CUNYfirst Course ID	PAF 9437
Department(s)	Marxe School of Public and International Affairs
Career	<input type="checkbox"/> Undergraduate <input checked="" type="checkbox"/> Graduate
Academic Level	<input checked="" type="checkbox"/> Regular <input type="checkbox"/> Compensatory <input type="checkbox"/> Developmental <input type="checkbox"/> Remedial
Subject Area	Public Affairs
Course Prefix	PAF
Course Number	9437
Course Title	US Foreign Policy and National Security Structure
Catalogue Description	<p>When we talk about US foreign policy, we often use the words “the US,” “the President,” “the White House,” “the Administration” interchangeably, as if there were a single rational (we hope) actor at work. In this course, we will examine, including through crisis simulation and role-playing, the complex set of institutions, actors, processes, and politics that shape—as well as distort and constrain—US foreign and national security policy.</p> <p>Open to Austin W. Marxe School of Public and International Affairs students; others with Marxe School permission.</p>
Pre-Requisites	None
Credits	3
Contact Hours	3
Liberal Arts	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Course Attribute (e.g. Writing Intensive, Honors, etc)	None
Course Applicability	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> English Composition <input type="checkbox"/> Mathematics <input type="checkbox"/> Science <input type="checkbox"/> Gen Ed - Flexible <input type="checkbox"/> World Cultures <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World <input type="checkbox"/> Gen Ed - College Option College Option Detail
Effective Term	Fall 2023

Rationale: Many of our MSPIA students have a strong interest in global affairs and in US foreign policy. Some may choose to shape US foreign policy-making by pursuing careers in the US government or in the non-profit or advocacy worlds. Still others may go on to careers in inter-governmental organizations or foreign governments. With this course they will learn about the US policy-making process from theoretical, historical, and current affairs perspectives and get some hands-on experience through crisis simulation and role-playing. The course will also focus on developing their skills as memo writers—a marketable skill set, whatever career they choose.

This course is an elective for the Marxe School, to be offered annually with a projected enrollment of 25.

**Section AV: Changes in Existing Courses**

**AV: 1.1 Change in Description in the MEd in Higher Education Administration in the Marxe School of Public and International Affairs.**

<b>CUNYFirst Course ID</b>	PAF 9308		
<b>FROM</b>		<b>TO</b>	
Departments			
Course	Administrative Services in Colleges and Universities	Course	<u>Leadership in Administrative Services in Higher Education</u>
Prerequisite	Open to Austin W. Marxe School of Public and International Affairs students; others with Marxe School permission.	Prerequisite	Open to Austin W. Marxe School of Public and International Affairs students; others with Marxe School permission.
Hours	3	Hours	3
Credits	3	Credits	3
Description	This course exposes students to the functions and organization of a broad range of administrative offices, processes, and responsibilities. It places the shared governance culture of higher education in the context of modern management theory and practice. It will describe how the organizational design of various colleges and universities are used to compare and contrast not only structures, but leadership and institutional cultures as well. Students will demonstrate and practice specific tools such as budgeting, cost accounting, metrics and benchmarking.	Description	This course exposes students to <u>leadership in higher education with particular attention to</u> the functions and organization of a broad range of administrative offices, processes, and responsibilities. It places the shared governance culture of higher education in the context of modern management theory and practice. It will describe how the organizational design of various colleges and universities are used to compare and contrast not only structures, but leadership and institutional cultures as well. Students will demonstrate and practice specific tools such as budgeting, cost accounting, metrics and benchmarking.
Requirement Designation		Requirement Designation	
Liberal Arts	[ ] Yes [ X ] No	Liberal Arts	[ ] Yes [ X ] No
Course Attribute (e.g. Writing Intensive, Honors, etc)		Course Attribute (e.g. Writing Intensive, Honors, etc)	



<b>Course Applicability</b>	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> English Composition <input type="checkbox"/> Mathematics <input type="checkbox"/> Science <input type="checkbox"/> Gen Ed Flexible <input type="checkbox"/> World Cultures <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World	<b>Course Applicability</b>	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> English Composition <input type="checkbox"/> Mathematics <input type="checkbox"/> Science <input type="checkbox"/> Gen Ed Flexible <input type="checkbox"/> World Cultures <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World
<b>Effective Term</b>	Fall 2023		

Rationale: The new title and the description more closely reflect the goals of the course.

The following recommendations of the committee on Undergraduate Curriculum were approved at the Zicklin School of Business Faculty Meeting on May 10, 2022, effective the Fall 2023 semester pending approval of the Board of Trustees.

**PART A: ACADEMIC MATTERS**

**Section AIII: Changes in Degree Programs**

**AIII.1 The following revisions are proposed for the BBA in International Business in the Zicklin School of Business**

Program: BBA in International Business  
 Program Code: 32810  
 MHC Program Code: 60014  
 HEGIS Code: 0513.00  
 Effective: Fall 2023

From:	BBA in International Business	To:	BBA in International Business
<b>English Proficiency Requirements if applicable</b>		<b>English Proficiency Requirements if applicable</b>	
<p>Baruch College has recognized international business as an important area of study for over 60 years. The International Business major builds on that history and provide students with a comprehensive understanding of international business principles as they apply in a business setting, expertise in a functional area (initially marketing or finance) within traditional business disciplines, appreciation and awareness of foreign cultures and practices in both business and social environments, knowledge of a second language to conduct business in a foreign country, and practical business experience in an international environment, i.e., the practicum project in the capstone course.</p> <p>Students who graduate from this program will be some of the most well-rounded graduates because they have likely lived in a foreign country, learned a foreign language, worked on international projects, become an expert in a functional business area, and met the requirements of a Baruch BBA degree.</p> <p>For a major in international business, students are required to take: (1) 21 credits of international-related courses (four core courses and three electives); (2) a three-course minor in either finance or marketing; and (3) a liberal arts minor in a foreign language.</p>		<p>Baruch College has recognized international business as an important area of study for over 60 years. The International Business major builds on that history and provide students with a comprehensive understanding of international business principles as they apply in a business setting, expertise in a functional area (initially marketing or finance) within traditional business disciplines, appreciation and awareness of foreign cultures and practices in both business and social environments, knowledge of a second language to conduct business in a foreign country, and practical business experience in an international environment, i.e., the practicum project in the capstone course.</p> <p>Students who graduate from this program will be some of the most well-rounded graduates because they have likely lived in a foreign country, learned a foreign language, worked on international projects, become an expert in a functional business area, and met the requirements of a Baruch BBA degree.</p> <p>For a major in international business, students are required to take: (1) 21 credits of international-related courses (four core courses and three electives); (2) a three-course minor in either finance or marketing; and (3) a liberal arts minor in a foreign language.</p>	

Course	Description	Crd	Course	Description	Crd
<b>Courses in Specialization (4)</b>			<b>Courses in Specialization (4)</b>		
<b>Required Courses</b>		<b>12</b>	<b>Required Courses</b>		<b>12</b>
MKT 3400	International Business Principles	3	MKT 3400	International Business Principles	3
IBS 4200	Foreign Markets, Cultures, and Institutions	3	IBS 4200	Foreign Markets, Cultures, and Institutions	3
MGT 4880	Management of Multinational Corporations	3	MGT 4880	Management of Multinational Corporations	3
IBS 5750	International Competitiveness	3	IBS 5750	International Competitiveness	3
<b>Elective Courses</b>		<b>Crd</b>	<b>Elective Courses</b>		<b>Crd</b>
<b>Choose (9 credits) from the list below: (if applicable)</b>		<b>9</b>	<b>Choose (9 credits) from the list below: (if applicable)</b>		<b>9</b>
MKT 4401	International Trade Financing	3	<u>ECO 4150</u>	<u>The Economics of International Trade</u>	<u>3</u>
MKT 4410	International Trade Operations	3	MKT 4401	International Trade Financing	3
MKT 4460	International Supply Chain Management	3	MKT 4410	International Trade Operations	3
COM 3069	Intercultural Communication	3	MKT 4460	International Supply Chain Management	3
LAW 3111	Law and International Business	3	COM 3069	Intercultural Communication	3
POL 3103	Political Economy	3	LAW 3111	Law and International Business	3
POL 3344	The UN in World Politics	3	POL 3103	Political Economy	3
IBS 3000	Technology, Innovation, and the Global Enterprise	3	POL 3344	The U.N. in World Politics	3
IBS 4093	Special Topics in International Business	3	IBS 3000	Technology, Innovation, and the Global Enterprise	3
IBS 4094	Special Topics in International Business	1.5	IBS 4093	Special Topics in International Business	3
IBS 5000	Independent Study	3	IBS 4094	Special Topics in International Business	1.5
			IBS 5000	Independent Study	3
<b>Minor in Marketing</b>		<b>9</b>	<b>Minor in Marketing</b>		<b>9</b>
MKT 3605	Consumer Behavior	3	MKT 3605	Consumer Behavior	3
MKT 4420	International Marketing	3	MKT 4420	International Marketing	3
MKT 5750	Marketing Strategy	3	MKT 5750	Marketing Strategy	3
<b>Or</b>			<b>Or</b>		
<b>Minor in Finance</b>		<b>9</b>	<b>Minor in Finance</b>		<b>9</b>
FIN 3610	Corporate Finance	3	FIN 3610	Corporate Finance	3
FIN 3710	Investment Analysis	3	FIN 3710	Investment Analysis	3
ECO 3250	International Economics	3	ECO 3250	International Economics	3

<p><b>Foreign Language Requirement</b></p> <p>The International Business major requires students to graduate with a foreign language proficiency. There are two ways to achieve this:</p> <ol style="list-style-type: none"> <li>1. Take 2 courses at the 3000 level and at least 1 course at the 4000 level (i.e., capstone class) in a foreign language offered at Baruch.</li> <li>2. Pass a written and oral test in a foreign language, administered by the Weissman Center for International Business. Students who achieve the score of “advanced low” on this test are considered to have met the requirement. Please contact the major coordinator for information about this test.</li> </ol>	<p><b>Foreign Language Requirement</b></p> <p>The International Business major requires students to graduate with a foreign language proficiency. There are two ways to achieve this:</p> <ol style="list-style-type: none"> <li>1. Take 2 courses at the 3000 level and at least 1 course at the 4000 level (i.e., capstone class) in a foreign language offered at Baruch.</li> <li>2. Pass a written and oral test in a foreign language, administered by the Weissman Center for International Business. Students who achieve the score of “advanced low” on this test are considered to have met the requirement. Please contact the major coordinator for information about this test.</li> </ol>
<p><b>International Experience Requirement</b></p> <p>The International Business major requires students to have experience living and studying in another country. Students are expected to spend either the spring of the junior year or the fall of the senior year studying abroad, taking coursework towards their major and other requirements. See the <a href="#">Study Abroad Office website</a> for information on how to apply, destinations, and financial aid for study abroad.</p> <p>Students who are unable to study abroad for a semester for a valid reason are expected to work with the Major Coordinator to complete the international experience learning objectives in an alternate way.</p>	<p><b>International Experience Requirement</b></p> <p>The International Business major requires students to have experience living and studying in another country. Students are expected to spend either the spring of the junior year or the fall of the senior year studying abroad, taking coursework towards their major and other requirements. See the <a href="#">Study Abroad Office website</a> for information on how to apply, destinations, and financial aid for study abroad.</p> <p>Students who are unable to study abroad for a semester for a valid reason are expected to work with the Major Coordinator to complete the international experience learning objectives in an alternate way.</p>

Rationale: ECO 4150 The Economics of International Trade had its prerequisite courses revised to eliminate ECO 3100 and ECO 3200, with the rationale to allow students who are not required to take these courses (naming International Business majors specifically) to be able to take ECO 4150. Because this subject is part of International Business, this course should be considered an elective for the IB major. The course will prepare students who are interested in a career in international trade.

**AV: Changes in Existing Courses**

**AV.1.1 Change to note in course description to be offered in the Paul H. Chook Department of Information Systems & Statistics**

<b>CUNYFirst Course ID 090595</b>			
<b>FROM</b>		<b>TO</b>	
<b>Departments</b>	Paul H. Chook Department of Information Systems & Statistics		Paul H. Chook Department of Information Systems & Statistics
<b>Course</b>	CIS 3100 Object Oriented Programming	<b>Course</b>	CIS 3100 Object Oriented Programming
<b>Pre-requisite</b>	CIS 2300 or MTH 3300	<b>Pre-requisite</b>	CIS 2300 or MTH 3300
<b>Hours</b>	3	<b>Hours</b>	3
<b>Credits</b>	3	<b>Credits</b>	3
<b>Description</b>	<p>This course emphasizes an object-oriented approach to solving computer programming problems. Using these techniques leads to shorter system development life cycles, increased programmer productivity, code reusability, and reduced system maintenance costs. This course provides a thorough, practical knowledge of object-oriented programming methods. Students learn the principles underlying programming using a language such as C++.</p> <p>Note: Students cannot get credit for both CIS 3100 and MTH 4300. CIS majors will be required to take an additional CIS course if receiving credit for MTH 4300 to satisfy 24 credit requirement for the CIS major.</p>	<b>Description</b>	<p>This course emphasizes an object-oriented approach to solving computer programming problems. Using these techniques leads to shorter system development life cycles, increased programmer productivity, code reusability, and reduced system maintenance costs. This course provides a thorough, practical knowledge of object-oriented programming methods. Students learn the principles underlying programming using a language such as C++.</p> <p>Note: Students (<u>except BA in Mathematics majors and BS in Financial Mathematics majors</u>) cannot get credit for both CIS 3100 and MTH 4300. CIS majors will be required to take an additional CIS course if receiving credit for MTH 4300 to satisfy the 24-credit requirement for the CIS major.</p>
<b>Requirement Designation</b>	Business	<b>Requirement Designation</b>	Business
<b>Liberal Arts</b>	[ <input type="checkbox"/> ] Yes [ <input checked="" type="checkbox"/> ] No	<b>Liberal Arts</b>	[ <input type="checkbox"/> ] Yes [ <input checked="" type="checkbox"/> ] No
<b>Course Attribute (e.g. Writing Intensive, Honors, etc)</b>		<b>Course Attribute (e.g. Writing Intensive, Honors, etc)</b>	

<b>Course Applicability</b>	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> English Composition <input type="checkbox"/> Mathematics <input type="checkbox"/> Science <input type="checkbox"/> Gen Ed Flexible <input type="checkbox"/> World Cultures <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World	<b>Course Applicability</b>	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> English Composition <input type="checkbox"/> Mathematics <input type="checkbox"/> Science <input type="checkbox"/> Gen Ed Flexible <input type="checkbox"/> World Cultures <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World
<b>Effective Term</b>	Fall 2023		

Rationale: The Math department wants math and financial math majors to take MTH 4300 even if they took CIS 3100 since MTH 4300 covers additional material, but the current statement prevents these majors from taking MTH 4300.

#### AV.1.2 Changes to prerequisite to be offered in the Paul H. Chook Department of Information Systems & Statistics

<b>CUNYFirst Course ID</b> 090648			
<b>FROM</b>		<b>TO</b>	
<b>Departments</b>	Paul H. Chook Department of Information Systems & Statistics		Paul H. Chook Department of Information Systems & Statistics
<b>Course</b>	CIS 4800 Systems Analysis and Design	<b>Course</b>	CIS 4800 Systems Analysis and Design
<b>Pre-requisite</b>	(CIS 2300 or CIS 3100 or CIS 3120 or equivalent) and CIS 3400	<b>Pre-requisite</b>	[(CIS 2300 or CIS 3100 or CIS 3120 or equivalent) and CIS 3400] <u>and [ZICK/ZKTP or Business Minor for non-business majors: Technology, Business and the Internet]</u>
<b>Hours</b>	3	<b>Hours</b>	3
<b>Credits</b>	3	<b>Credits</b>	3
<b>Description</b>	This course introduces students to the theory and concepts underlying the development of building management information systems. Students do feasibility analysis; application analysis, including modeling of processes, data, and constraints; and transformation of analysis results into a design for a specific hardware/software environment, including program specifications and test design. The course includes many practical exercises using a computer-aided software engineering (CASE) tool.	<b>Description</b>	This course introduces students to the theory and concepts underlying the development of building management information systems. Students do feasibility analysis; application analysis, including modeling of processes, data, and constraints; and transformation of analysis results into a design for a specific hardware/software environment, including program specifications and test design. The course includes many practical exercises using a computer-aided software engineering (CASE) tool.

<b>Requirement Designation</b>	Business	<b>Requirement Designation</b>	Business
<b>Liberal Arts</b>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	<b>Liberal Arts</b>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
<b>Course Attribute (e.g. Writing Intensive, Honors, etc)</b>		<b>Course Attribute (e.g. Writing Intensive, Honors, etc)</b>	
<b>Course Applicability</b>	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> English Composition <input type="checkbox"/> Mathematics <input type="checkbox"/> Science <input type="checkbox"/> Gen Ed Flexible <input type="checkbox"/> World Cultures <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World	<b>Course Applicability</b>	<input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> English Composition <input type="checkbox"/> Mathematics <input type="checkbox"/> Science <input type="checkbox"/> Gen Ed Flexible <input type="checkbox"/> World Cultures <input type="checkbox"/> US Experience in its Diversity <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World
<b>Effective Term</b>	Fall 2023		

Rationale: The ZICK/ZKTP and minor requirements were dropped inadvertently. This proposal will put these requirements back in place.

**ACADEMIC UNIVERSITY REPORT DETAIL ERRATA, effective Spring 2023**

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Chancellor's University Report  
(page 28)

Section AV: Changes in Existing Courses

Item AV.1.1 Changes to course prerequisites to be offered in the Paul H. Chook Department of Information Systems and Statistics, CIS 2200

**FROM:**

(Prerequisite: FSPM 1023 or MTH 1023;

OR

Pre/corequisite: MTH 1030; MTH 2000; MTH 2001; MTH 2003; MTH 2009; ~~MTH 2140; MTH 2160~~; MTH 2205; MTH 2206; MTH 2207; MTH 2610; or any MTH course at the 3000-level or above; or placement in pre-calculus or calculus)

AND

Pre or co-requisite: BUS 1000, BUS 1011, or BUS 2000

**TO:**

(Prerequisite: FSPM 1023 or MTH 1023;

OR

Pre/corequisite: MTH 1030; MTH 2000; MTH 2001; MTH 2003; MTH 2009; MTH 2205; MTH 2206; MTH 2207; MTH 2610; or any MTH course at the 3000-level or above; or placement in pre-calculus or calculus)

AND

Pre or co-requisite: BUS 1000, BUS 1011, or BUS 2000

Rationale: This errata is to remove MTH 2140 and MTH 2160 from the list of math courses acceptable as a pre/co-requisite to take CIS 2200. The list was copied from the prerequisites of another course and MTH 2140/2160 were inadvertently left in the list. MTH 2140/2160 are not sufficient math to take CIS 2200.



**ACADEMIC UNIVERSITY REPORT DETAIL ADDENDUM effective Spring 2023**

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Section AIV: New Courses

AIV:10.6b. The Department of Statistics and Computer Information Systems, CIS/STA 3920

**Add to the end of course description:**

CIS 3920 is cross-listed with STA 3920. Credit will not be given for both CIS 3920 and STA 3920. These two courses may substitute for each other in the F-replacement policy.

Rationale: When the course was created, due to an oversight, statements regarding the two courses (CIS 3920 and STA 3920) being cross-listed courses were not included in the description. We would like to add the statements, so students are not getting credit twice when taking the cross-listed course.

# ACADEMIC UNIVERSITY REPORT ERRATA

Part A: Academic Matters

Baruch College

June 2022 AURD, Section AIV. New Course to be offered by the Department of Mathematics

**From:**

**AIV.1.7**

Department(s)	Mathematics Department
Career	<input type="checkbox"/> Undergraduate <input checked="" type="checkbox"/> Graduate
Academic Level	<input checked="" type="checkbox"/> Regular <input type="checkbox"/> Compensatory <input type="checkbox"/> Developmental <input type="checkbox"/> Remedial
Subject Area	Mathematics
Course Prefix	MTH
Course Number	9883
Course Title	Decentralized Finance
Catalogue Description	This course analyzes how decentralized finance uses blockchain technology to create advanced financial products from open-source financial building blocks. The course explains how these financial products minimize costs and risk while maximizing value for market participants. A detailed analysis of how decentralized finance attempts to improve upon core issues on financial markets such as centralized control, limited access, and opacity is provided.
Prerequisites	MTH 9814
Credits	1.5
Contact Hours	3.0 (7 weeks; 3 hours per week)
Liberal Arts	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Course Attribute (e.g. Writing Intensive, Honors, etc.)	
Course Applicability	<input type="checkbox"/> Not Applicable <input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> Gen Ed - Flexible <input type="checkbox"/> Gen Ed - College Option <input type="checkbox"/> English Composition <input type="checkbox"/> World Cultures <input type="checkbox"/> Mathematics <input type="checkbox"/> US Experience in its Diversity    College Option Detail <input type="checkbox"/> Science <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World
Effective Term	Spring 2023
<p>Rationale: Decentralized finance is a brand-new area of finance developed using blockchain technology, which is, at its core a competitive marketplace of decentralized financial applications. Knowledge of decentralized finance is in high demand across the financial and fintech industries. The course provides an in-depth view of the key challenges, trends, and opportunities within decentralized finance for quants, traders, and technologists, and will enhance the competitiveness of our students in the job market.</p> <p>MTH 9883 will be offered every year with a projected enrollment of 30 students. It may serve as an elective course in the Financial Engineering MS Program (NYSED program code 24276) for new and continuing students</p>	

To:

AIV.1.7

Department(s)	Mathematics Department
Career	<input type="checkbox"/> Undergraduate <input checked="" type="checkbox"/> Graduate
Academic Level	<input checked="" type="checkbox"/> Regular <input type="checkbox"/> Compensatory <input type="checkbox"/> Developmental <input type="checkbox"/> Remedial
Subject Area	Mathematics
Course Prefix	MTH
Course Number	9888
Course Title	Decentralized Finance
Catalogue Description	This course analyzes how decentralized finance uses blockchain technology to create advanced financial products from open-source financial building blocks. The course explains how these financial products minimize costs and risk while maximizing value for market participants. A detailed analysis of how decentralized finance attempts to improve upon core issues on financial markets such as centralized control, limited access, and opacity is provided.
Prerequisites	MTH 9814
Credits	1.5
Contact Hours	3.0 (7 weeks; 3 hours per week)
Liberal Arts	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Course Attribute (e.g. Writing Intensive, Honors, etc.)	
Course Applicability	<input type="checkbox"/> Not Applicable <input checked="" type="checkbox"/> Major <input type="checkbox"/> Gen Ed Required <input type="checkbox"/> Gen Ed - Flexible <input type="checkbox"/> Gen Ed - College Option <input type="checkbox"/> English Composition <input type="checkbox"/> World Cultures <input type="checkbox"/> Mathematics <input type="checkbox"/> US Experience in its Diversity    College Option Detail <input type="checkbox"/> Science <input type="checkbox"/> Creative Expression <input type="checkbox"/> Individual and Society <input type="checkbox"/> Scientific World
Effective Term	Spring 2023
Rationale: This serves as a correction; the course number should be <b>MTH 9888</b> . This course will be offered every year with a projected enrollment of 30 students. It may serve as an elective course in the Financial Engineering MS Program (NYSED program code 24276) for new and continuing students.	

**Baruch College**

Committee on Education Policy (CEP) Curriculum and Academic Policy (CAP) Report Detail

October 2022

## **PART A: ACADEMIC MATTERS**

The following recommendations of the Curriculum Committee were approved at the Marxe School of Public and International Affairs Faculty Meeting on May 3, 2022. They will be effective for the Fall 2023 semester, pending approval of the Board of Trustees.

### **Section AIII: Changes in Degree Programs**

#### **AIII.1.1 Registration of the Bachelor of Science in Public Affairs (BSPA) in the Marxe School of Public and International Affairs for Distance/Online Education Program: Bachelor of Science in Public Affairs**

**Program Code: 20526, 60024**

HEGIS Code: 2102.00

Effective Term: Fall 2023

Rationale: The COVID-19 pandemic required that we bring all of our courses online, with little training and preparation. Over the past two years, many of our faculty have mastered online course delivery, and many of our students have advocated for fully online programs, which make it easier for them to balance work and family obligations. An online degree program will ensure that we meet these requests for those who seek them, which will allow the Marxe School to remain competitive with other programs, while maintaining our high standards.

#### **AIII.1.2 Registration of the Master of Public Administration (MPA) in the Marxe School of Public and International Affairs for Distance/Online Education Program: Master of Public Administration**

**Program Code: 01966**

HEGIS Code: 2102.00

Effective Term: Fall 2023

Rationale: The COVID-19 pandemic required that we bring all of our courses online, with little training and preparation. Over the past two years, many of our faculty have mastered online course delivery, and many of our students have advocated for fully online programs, which make it easier for them to balance work and family obligations. An online degree program will ensure that we meet these requests for those who seek them, which will allow the Marxe School to remain competitive with other programs, while maintaining our high standards.

#### **AIII.1.3 Registration of the Master of Science in Education in Higher Education Administration (MSED-HEA) in the Marxe School of Public and International Affairs for Distance/Online Education Program: Master of Science in Education in Higher Education Administration**

**Program Code: 21853**

HEGIS Code: 0827.00

Effective Term: Fall 2023

Rationale: The COVID-19 pandemic required that we bring all of our courses online, with little training and preparation. Over the past two years, many of our faculty have mastered online course delivery, and many of our students have advocated for fully online programs, which make it easier for them to balance work and family obligations. An online degree program will ensure that we meet these requests for those who seek them, which will allow the Marxe School to remain competitive with other programs, while maintaining our high standards.

**AIII.1.4** The following new concentration in Global Security is proposed for the Master of **International Affairs** (MIA) program in the Marxe School of Public and International Affairs.

**Program Code: 37904**

HEGIS Code: 2210.00

Effective: Fall 2023

From			To		
Course	Description	Crs	Course	Description	Crs
<b>Requirements of the Master of International Affairs- MIA degree with a Concentration in International Non-Governmental Organizations (INGO); Trade Policy and Global Economic Governance (TPGEG); Western Hemisphere Affairs (WHA); and Special Concentration</b>			<b>Requirements of the Master of International Affairs- (MIA) degree with a Concentration in Global Security; International Non-Governmental Organizations (INGO); Trade Policy and Global Economic Governance (TPGEG); Western Hemisphere Affairs (WHA); and Special Concentration</b>		
Required Courses (24-27 credits)			Required Courses (24-27 credits)		
PAF 9140	Budgeting and Financial Analysis I	3	PAF 9140	Budgeting and Financial Analysis I	3
PAF 9181	Comparative Public Policy and Administration	3	PAF 9181	Comparative Public Policy and Administration	3
PAF 9184	International Institutions and Global Governance	3	PAF 9184	International Institutions and Global Governance	3
PAF 9270	Data Collection and Description	3	PAF 9270	Data Collection and Description	3
PAF 9271	Data Analysis for Public Service	3	PAF 9271	Data Analysis for Public Service	3
OR	OR		OR	OR	
PAF 9272	Causal Analysis and Inference		PAF 9272	Causal Analysis and Inference	
PAF 9415	International Economics	3	PAF 9415	International Economics	3
PAF 9420	Global Communication	3	PAF 9420	Global Communication	3
PAF 9490	International Affairs Capstone Seminar	3	PAF 9490	International Affairs Capstone Seminar	3
*PAF 9195	Public Affairs Internship	3	*PAF 9195	Public Affairs Internship	3
<i>INGO Concentration Required Courses (6 credits)</i>			<i>Global Security Concentration Required Courses (6 credits)</i>		
PAF 9183	International Nonprofit Organizations	3	<u>PAF 9436</u>	<u>International Security and the Liberal World Order</u>	<u>3</u>
PAF 9151	Administration of the Nonprofit Sector	3	<u>PAF 9434</u>	<u>Political Violence</u>	<u>3</u>
OR	OR		<u>OR</u>	<u>OR</u>	
PAF 9174	Program Evaluation		<u>PAF 9347</u>	<u>US Foreign Policy and National Security Structure.</u>	
<i>INGO Concentration Elective Courses (12 credits)</i>			<i>Global Security Concentration Elective Courses (12 credits)</i>		
9 credits from list below plus 3 credits either from list below or from another graduate program with advisor approval			9 credits from list below plus 3 credits either from list below or from another graduate program with advisor approval		
PAF 9109	Government Contracting	3	<u>PAF 9104</u>	<u>Media, Politics and Public Culture</u>	<u>3</u>
PAF 9120	Public and Nonprofit Management I	3	<u>PAF 9155</u>	<u>Governing without Government</u>	<u>3</u>
PAF 9150	Introduction to the Nonprofit Sector	3	<u>PAF 9156</u>	<u>Emergency Preparation, Response, and Recovery</u>	<u>3</u>
			<u>PAF 9165</u>	<u>Race, Inequality, and Public Policy</u>	<u>3</u>
			<u>PAF 9174</u>	<u>Program Evaluation</u>	<u>3</u>

PAF 9151	Administration of the Nonprofit Sector and Voluntary Agencies	3	<u>PAF 9177</u>	<u>Advanced Quantitative Methods</u>	<u>3</u>
PAF 9152	Fundraising and Grants Administration in Nonprofit and Voluntary Organizations	3	<u>PAF 9185</u>	<u>Environmental Policy</u>	<u>3</u>
PAF 9153	Budgeting and Finance for Nonprofits	3	<u>PAF 9186</u>	<u>Map Making for Public Policy</u>	<u>3</u>
PAF 9155	Governing without Government	3	<u>PAF 9199</u>	<u>Selected Topics in Public Affairs</u>	<u>3</u>
PAF 9156	Emergency Preparation, Response, and Recovery	3	<u>PAF 9201</u>	<u>Mobilizing Digital Communication</u>	<u>3</u>
PAF 9157	Introduction to Philanthropy	3	<u>PAF 9410</u>	<u>Global Economic Governance: Pacts, Actors, and Regimes</u>	<u>3</u>
PAF 9165	Race, Inequality, and Public Policy	3	<u>PAF 9411</u>	<u>Comparative Urban Policy and Governance</u>	<u>3</u>
PAF 9174	Program Evaluation	3	<u>PAF 9416</u>	<u>Global Growth</u>	<u>3</u>
PAF 9177	Advanced Quantitative Methods	3	<u>PAF 9425</u>	<u>Western Hemisphere Affairs: Past, Present, and Future</u>	<u>3</u>
PAF 9180	Policy Analysis	3	<u>PAF 9426</u>	<u>Illicit Trade</u>	<u>3</u>
PAF 9182	Development Administration	3	<u>PAF 9430</u>	<u>Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond</u>	<u>3</u>
PAF 9185	Environmental Policy	3	<u>PAF 9431</u>	<u>The Policy Implications of Global Climate Change</u>	<u>3</u>
PAF 9186	Map Making for Public Policy	3	<u>PAF 9433</u>	<u>Race, Ethnicity, and Nationalism</u>	<u>3</u>
PAF 9199	Selected Topics in Public Affairs	3	<u>PAF 9434</u>	<u>Political Violence</u>	<u>3</u>
PAF 9201	Mobilizing Digital Communication	3	<u>PAF 9435</u>	<u>Security in the Western Hemisphere: A Multi-Dimensional Approach</u>	<u>3</u>
PAF 9299	Selected Topics in Nonprofit Management	3	<u>PAF 9437</u>	<u>US Foreign Policy and National Security Structure</u>	<u>3</u>
PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes	3	<u>PAF 9440</u>	<u>Trade Policy</u>	<u>3</u>
PAF 9411	Comparative Urban Policy and Governance	3	<u>PAF 9445</u>	<u>International Political Economy</u>	<u>3</u>
PAF 9416	Global Growth	3	<u>PAF 9450</u>	<u>International Development</u>	<u>3</u>
PAF 9425	Western Hemisphere Affairs: Past, Present, and Future	3	<u>PAF 9730</u>	<u>Comparative Health Systems</u>	<u>3</u>
PAF 9426	Illicit Trade	3	<u>IBS 9761</u>	<u>Emerging Markets and the International Business Environment</u>	<u>3</u>
PAF 9430	Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond	3	<u>IBS 9767</u>	<u>Global Firms, Cultures, and Governments</u>	<u>3</u>
PAF 9431	The Policy Implications of Global Climate Change	3	<u>CIS 9230</u>	<u>Globalization and Technology</u>	<u>3</u>
PAF 9433	Race, Ethnicity, and Nationalism	3	<u>LAW 9740</u>	<u>International Trade and Investment Law</u>	<u>3</u>
PAF 9434	Political Violence	3		<i>INGO Concentration Required Courses (6 credits)</i>	
PAF 9435	Security in the Western Hemisphere: A Multi-Dimensional Approach	3	PAF 9183	International Nonprofit Organizations	3
PAF 9436	International Security and the Liberal World Order	3	PAF 9151	Administration of the Nonprofit Sector	3
PAF 9437	US Foreign Policy and National Security Structure	3	OR	OR	
PAF 9450	International Development	3	PAF 9174	Program Evaluation	
PAF 9699	Selected Topics in Public Policy	3		<i>INGO Concentration Elective Courses (12 credits)</i>	
PAF 9730	Comparative Health Systems	3		9 credits from list below plus 3 credits either from list below or from another graduate program with advisor approval	
PAF 9799	Selected Topics in Health Policy	3	PAF 9109	Government Contracting	3
			PAF 9120	Public and Nonprofit Management I	3
			PAF 9150	Introduction to the Nonprofit Sector	3

IBS 9761	Emerging Markets and the International Business Environment	3	PAF 9151	Administration of the Nonprofit Sector and Voluntary Agencies	3
IBS 9767	Global Firms, Cultures, and Governments	3	PAF 9152	Fundraising and Grants Administration in Nonprofit and Voluntary Organizations	3
CIS 9230	Globalization and Technology	3	PAF 9153	Budgeting and Finance for Nonprofits	3
<i>TGEG Concentration Required Courses (6 credits)</i>					
PAF 9440	Trade Policy	3	PAF 9155	Governing without Government	3
PAF 9450	International Development	3	PAF 9156	Emergency Preparation, Response, and Recovery	3
<i>TPGEG Concentration Elective Courses (12 credits)</i>					
<i>9 from the list below or 3 from another graduate program with advisor approval</i>					
PAF 9104	Media, Politics, and Public Culture	3	PAF 9157	Introduction to Philanthropy	3
PAF 9119	Organization Theory	3	PAF 9165	Race, Inequality, and Public Policy	3
PAF 9155	Governing without Government	3	PAF 9174	Program Evaluation	3
PAF 9165	Race, Inequality, and Public Policy	3	PAF 9177	Advanced Quantitative Methods	3
PAF 9174	Program Evaluation	3	PAF 9180	Policy Analysis	3
PAF 9177	Advanced Quantitative Methods	3	PAF 9182	Development Administration	3
PAF 9180	Policy Analysis	3	PAF 9185	Environmental Policy	3
PAF 9182	Development Administration	3	PAF 9186	Map Making for Public Policy	3
PAF 9186	Map Making for Public Policy	3	PAF 9199	Selected Topics in Public Affairs	3
PAF 9199	Selected Topics in Public Affairs	3	PAF 9201	Mobilizing Digital Communication	3
PAF 9201	Mobilizing Digital Communication	3	PAF 9299	Selected Topics in Nonprofit Management	3
PAF 9299	Selected Topics in Nonprofit Management	3	PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes	3
PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes	3	PAF 9411	Comparative Urban Policy and Governance	3
PAF 9411	Comparative Urban Policy and Governance	3	PAF 9416	Global Growth	3
PAF 9416	Global Growth	3	PAF 9425	Western Hemisphere Affairs: Past, Present, and Future	3
PAF 9425	Western Hemisphere Affairs: Past, Present, and Future	3	PAF 9426	Illicit Trade	3
PAF 9426	Illicit Trade	3	PAF 9430	Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond	3
PAF 9430	Diaspora, Migration, and Transnational	3	PAF 9431	The Policy Implications of Global Climate Change	3
PAF 9431	The Policy Implications of Global Climate Change	3	PAF 9433	Race, Ethnicity, and Nationalism	3
PAF 9433	Race, Ethnicity, and Nationalism	3	PAF 9434	Political Violence	3
PAF 9434	Political Violence	3	PAF 9435	Security in the Western Hemisphere: A Multi-Dimensional Approach	3
PAF 9436	International Security and the Liberal World Order	3	PAF 9436	International Security and the Liberal World Order	3
PAF 9437	US Foreign Policy and National Security Structure	3	PAF 9437	US Foreign Policy and National Security Structure	3
PAF 9445	International Political Economy	3	PAF 9450	International Development	3
PAF 9455	International Regulatory Policy	3	PAF 9699	Selected Topics in Public Policy	3
PAF 9699	Selected Topics in Public Policy	3	PAF 9730	Comparative Health Systems	3
			PAF 9799	Selected Topics in Health Policy	3
			IBS 9761	Emerging Markets and the International Business Environment	3
			IBS 9767	Global Firms, Cultures, and Governments	3
			CIS 9230	Globalization and Technology	3



PAF 9730	Comparative Health Systems	3		
PAF 9799	Selected Topics in Health Policy	3		
IBS 9761	Emerging Markets and the International Business Environment	3		
IBS 9767	Global Firms, Cultures, and Governments	3		
CIS 9230	Globalization and Technology	3		
<i>WHA Concentration Required Courses (6 credits)</i>				
PAF 9425	Western Hemisphere Affairs: Past, Present, and Future	3		
PAF 9430	Diaspora, Migration, and Transnational Life OR	3		
OR	Security in the Western Hemisphere: A Multi-Dimensional Approach			
PAF 9435				
<i>WHA Concentration Elective Courses (9 credits)</i>				
<i>9 from list below, plus 3 credits either from list below or from another graduate program with advisor approval</i>				
PAF 9104	Media, Politics, and Public Culture	3		
PAF 9119	Organization Theory	3		
PAF 9155	Governing without Government	3		
PAF 9165	Race, Inequality, and Public Policy	3		
PAF 9174	Program Evaluation	3		
PAF 9177	Advanced Quantitative Methods	3		
PAF 9180	Policy Analysis	3		
PAF 9185	Environmental Policy	3		
PAF 9186	Map Making for Public Policy	3		
PAF 9199	Selected Topics in Public Affairs	3		
PAF 9201	Mobilizing Digital Communication	3		
PAF 9299	Selected Topics in Nonprofit Management	3		
PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes	3		
PAF 9411	Comparative Urban Policy and Governance	3		
PAF 9416	Global Growth	3		
PAF 9426	Illicit Trade	3		
PAF 9430	Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond	3		
PAF 9431	The Policy Implications of Global Climate Change	3		
PAF 9433	Race, Ethnicity, and Nationalism	3		
PAF 9434	Political Violence	3		
PAF 9435	Security in the Western Hemisphere: A Multi-Dimensional Approach	3		
			<i>TGEG Concentration Required Courses (6 credits)</i>	
PAF 9440	Trade Policy	3		
PAF 9450	International Development	3		
			<i>TPGEG Concentration Elective Courses (12 credits)</i>	
			<i>9 from the list below or 3 from another graduate program with advisor approval</i>	
PAF 9104	Media, Politics, and Public Culture	3		
PAF 9119	Organization Theory	3		
PAF 9155	Governing without Government	3		
PAF 9165	Race, Inequality, and Public Policy	3		
PAF 9174	Program Evaluation	3		
PAF 9177	Advanced Quantitative Methods	3		
PAF 9180	Policy Analysis	3		
PAF 9182	Development Administration	3		
PAF 9186	Map Making for Public Policy	3		
PAF 9199	Selected Topics in Public Affairs	3		
PAF 9201	Mobilizing Digital Communication	3		
PAF 9299	Selected Topics in Nonprofit Management	3		
PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes	3		
PAF 9411	Comparative Urban Policy and Governance	3		
PAF 9416	Global Growth	3		
PAF 9425	Western Hemisphere Affairs: Past, Present, and Future	3		
PAF 9426	Illicit Trade	3		
PAF 9430	Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond	3		
PAF 9431	The Policy Implications of Global Climate Change	3		
PAF 9433	Race, Ethnicity, and Nationalism	3		
PAF 9434	Political Violence	3		
PAF 9436	International Security and the Liberal World Order	3		
PAF 9437	US Foreign Policy and National Security Structure	3		
PAF 9445	International Political Economy	3		
PAF 9455	International Regulatory Policy	3		
PAF 9699	Selected Topics in Public Policy	3		
PAF 9730	Comparative Health Systems	3		
PAF 9799	Selected Topics in Health Policy	3		
IBS 9761	Emerging Markets and the International Business Environment	3		
IBS 9767	Global Firms, Cultures, and Governments	3		
CIS 9230	Globalization and Technology	3		

PAF 9436	International Security and the Liberal World Order	3		
PAF 9437	US Foreign Policy and National Security Structure	3		
PAF 9440	Trade Policy	3		
PAF 9445	International Political Economy	3		
PAF 9450	International Development	3		
PAF 9699	Selected Topics in Public Policy	3		
PAF 9730	Comparative Health Systems	3		
PAF 9799	Selected Topics in Health Policy	3		
IBS 9761	Emerging Markets and the International Business Environment	3		
IBS 9767	Global Firms, Cultures, and Governments	3		
CIS 9230	Globalization and Technology	3		
LAW 9740	International Trade and Investment Law	3		
MKT 9739	Global Advertising and Marketing Communication	3		
MKT 9764	Internet Marketing and Global Business	3		
	<i>Special Concentration (18 credits)</i>			
	6 courses chosen with advisor's approval from the list of required courses or approved electives from the other specializations, the general Marx catalog, or the Zicklin School of Business or Weissman School of Arts and Sciences graduate catalogs.	18		
				<i>WHA Concentration Required Courses (6 credits)</i>
			PAF 9425	Western Hemisphere Affairs: Past, Present, and Future
			PAF 9430	Diaspora, Migration, and Transnational Life
			OR	OR
			PAF 9435	Security in the Western Hemisphere
				<i>WHA Concentration Elective Courses (9 credits)</i>
				<i>9 from list below, plus 3 credits either from list below or from another graduate program with advisor approval</i>
			PAF 9104	Media, Politics, and Public Culture
			PAF 9119	Organization Theory
			PAF 9155	Governing without Government
			PAF 9165	Race, Inequality, and Public Policy
			PAF 9174	Program Evaluation
			PAF 9177	Advanced Quantitative Methods
			PAF 9180	Policy Analysis
			PAF 9185	Environmental Policy
			PAF 9186	Map Making for Public Policy
			PAF 9199	Selected Topics in Public Affairs
			PAF 9201	Mobilizing Digital Communication
			PAF 9299	Selected Topics in Nonprofit Management
			PAF 9410	Global Economic Governance: Pacts, Actors, and Regimes
			PAF 9411	Comparative Urban Policy and Governance
			PAF 9416	Global Growth
			PAF 9426	Illicit Trade
			PAF 9430	Diaspora, Migration, and Transnational Life in the Western Hemisphere and Beyond
			PAF 9431	The Policy Implications of Global Climate Change
			PAF 9433	Race, Ethnicity, and Nationalism
			PAF 9434	Political Violence
			PAF 9435	Security in the Western Hemisphere: A Multi-Dimensional Approach
			PAF 9436	International Security and the Liberal World Order
			PAF 9437	US Foreign Policy and National Security Structure
			PAF 9440	Trade Policy
			PAF 9445	International Political Economy
			PAF 9450	International Development
			PAF 9699	Selected Topics in Public Policy
			PAF 9730	Comparative Health Systems

	PAF 9799	Selected Topics in Health Policy	3	
	IBS 9761	Emerging Markets and the International Business Environment	3	
	IBS 9767	Global Firms, Cultures, and Governments	3	
	CIS 9230	Globalization and Technology	3	
	LAW 9740	International Trade and Investment Law	3	
	MKT 9739	Global Advertising and Marketing Communication	3	
	MKT 9764	Internet Marketing and Global Business	3	
	<i>Special Concentration (18 credits)</i>			
	6 courses chosen with advisor's approval from the list of required courses or approved electives from the other specializations, the general Marxe catalog, or the Zicklin School of Business or Weissman School of Arts and Sciences graduate catalogs.			18
	* The internship is required of candidates who have less than 1-year relevant international work experience.			
Total credits required for the INGO Concentration in the Masters of International Affairs program		42-45		
* The internship is required of candidates who have less than 1-year relevant international work experience				
Total credits required for the Masters of International Affairs program		42-45		

Rationale: There is growing demand for this concentration, with MIA students currently crafting their own special concentrations focused on a host of national and global security issues including nonproliferation, inter-state conflicts, climate and security, financial crimes, and counterterrorism. We currently have considerable faculty expertise in this area and the courses to build a compelling concentration. Students who choose this concentration can pursue careers in government, the private sector, and the nonprofit worlds.

**AIII.1.** Online distance education is proposed for the following MS programs in the Zicklin School of Business

**Program: Accountancy**

**Degree: MBA**

HEGIS Code: 0502.00

**Program Code: 01912**

Effective: Fall 2022

**Program: Business Administration**

**Degree: MBA**

HEGIS code: 0506.00

**Program Code: 01923**

Effective: Fall 2022

**Program: Accountancy**

**Degree: MS**

HEGIS code: 0502.00

**Program Code: 19218**

Effective: Fall 2022

**Program: Business Analytics**

**Degree: MS**

HEGIS code: 5099.00

**Program Code: 39963**

Effective: Fall 2022

**Program: Entrepreneurship**

**Degree: MS**

HEGIS code: **0506**

**Program Code: 32946**

Effective: Fall 2022

**Program: Finance**

**Degree: MS**

HEGIS code: 0504

**Program Code: 20786**

Effective: Fall 2022

**Program: Financial Risk Management**

**Degree: MS**

HEGIS Code: 0504

**Program Code: 35966**

Effective: Fall 2022

**Program: Information Systems**

**Degree: MS**

HEGIS code: 0701.00

**Program Code: 79233**

Effective: Fall 2022

**Program: Marketing**

**Degree: MS**

HEGIS code: 0509.00

**Program Code: 79231**

Effective: Fall 2022

**Program: Quantitative Methods & Modeling**

**Degree: MS**

HEGIS code: 0507.00

**Program Code: 79230**

Effective: Fall 2022

**Program: Real Estate**

**Degree: MS**

HEGIS code: 0511.00

**Program Code: 31715**

Effective: Fall 2022

**Program: Statistics**

**Degree: MS**

HEGIS code: 0503.00

**Program Code: 79229**

Effective: Fall 2022

**Program: Taxation**

**Degree: MS**

HEGIS code: 0502.00

**Program Code: 22408**

Effective: Fall 2022

**AIII.2.** The following revisions are proposed for a new concentration in Fintech in the MS in Finance in the Zicklin School of Business. The new concentration will be implemented as a choice between a general concentration and the Fintech concentration.

**Business Program: MS in Finance**

HEGIS Code: 0504

**Program Code: 20786**

Effective: Fall 2023

From: MS in Finance 30 credits			To: MS in Finance 30 credits		
Course	Description	Crs	Course	Description	Crs
			<b><u>General Finance Track</u></b>		
<b>Preliminary Courses</b>			<b>Preliminary Courses</b>		
ECO 9730	Firms in the Global Economy	1.5	ECO 9730	Firms in the Global Economy	1.5
ECO 9740	Fundamentals of Macroeconomics	1.5	ECO 9740	Fundamentals of Macroeconomics	1.5
FIN 9762	Introduction to Quantitative Tools for Finance	3	FIN 9762	Introduction to Quantitative Tools for Finance	3
FIN 9770	Corporate Finance	3	FIN 9770	Corporate Finance	3
<b>Courses in Specialization (30 credits)</b>			<b>Courses in Specialization (30 credits)</b>		
<b>Required Courses (10.5 credits)</b>			<b>Required Courses (10.5 credits)</b>		
BUS 9551	Business Communication I	1.5	BUS 9551	Business Communication I	1.5
ECO 9723	Econometrics: Theory and Applications I	3	ECO 9723	Econometrics: Theory and Applications I	3
FIN 9781	Intermediate Corporate Finance	3	FIN 9781	Intermediate Corporate Finance	3
FIN 9783	Investment Analysis	3	FIN 9783	Investment Analysis	3
<b>Elective Courses (19.5 credits)</b>			<b>Elective Courses (19.5 credits)</b>		
Finance Electives: Choose 13.5-19.5 credits from the list below:			Finance Electives: Choose 13.5-19.5 credits from the list below:		
ECO 9713	Money, Banking, and Monetary Policy	3	ECO 9713	Money, Banking, and Monetary Policy	3
ECO 9724	Econometrics: Theory and Applications II	3	ECO 9724	Econometrics: Theory and Applications II	3
FIN 9759	Mergers and Acquisitions	3	FIN 9759	Mergers and Acquisitions	3
FIN 9774	Venture Capital and Entrepreneurial Finance	3	FIN 9774	Venture Capital and Entrepreneurial Finance	3
FIN 9782	Futures and Forward Markets	3	FIN 9782	Futures and Forward Markets	3
FIN 9784	Management of Financial Institutions	3	FIN 9784	Management of Financial Institutions	3
FIN 9786	International Financial Markets	3	FIN 9786	International Financial Markets	3
FIN 9788	International Corporate Finance	3	FIN 9788	International Corporate Finance	3
FIN 9789	Equity Markets: Trading and Structure	3	FIN 9789	Equity Markets: Trading and Structure	3

FIN 9790	Seminar in Finance	3	FIN 9790	Seminar in Finance	3
FIN 9792	Advanced Corporate Finance	3	FIN 9792	Advanced Corporate Finance	3
FIN 9793	Advanced Investment Analysis	3	FIN 9793	Advanced Investment Analysis	3
FIN 9795	Debt Instruments and Markets	3	FIN 9795	Debt Instruments and Markets	3
FIN 9797	Options Markets	3	FIN 9797	Options Markets	3
FIN 9852	Measurement and Management of Market Risk I	1.5	FIN 9852	Measurement and Management of Market Risk I	1.5
FIN 9853	Measurement and Management of Market Risk II	1.5	FIN 9853	Measurement and Management of Market Risk II	1.5
FIN 9854	Measurement and Management of Credit Risk I	1.5	FIN 9854	Measurement and Management of Credit Risk I	1.5
FIN 9855	Measurement and Management of Credit Risk II	1.5	FIN 9855	Measurement and Management of Credit Risk II	1.5
FIN 9856	Measurement and Management of Risks in Operations and Information Technology	1.5	FIN 9856	Measurement and Management of Risks in Operations and Information Technology	1.5
FIN 9857	Measurement and Management of Risks in Investments	1.5	FIN 9857	Measurement and Management of Risks in Investments	1.5
FIN 9858	Implications of Corporate Governance, Regulation, and Ethics for Risk Management	1.5	FIN 9858	Implications of Corporate Governance, Regulation, and Ethics for Risk Management	1.5
FIN 9880	International Financial Markets	1.5	FIN 9880	International Financial Markets	1.5
FIN 9881	Debt Securities	1.5	FIN 9881	Debt Securities	1.5
FIN 9882	Futures and Forwards	1.5	FIN 9882	Futures and Forwards	1.5
FIN 9883	Options	1.5	FIN 9883	Options	1.5
FIN 9884	Venture Capital	1.5	FIN 9884	Venture Capital	1.5
FIN 9891	Special Topics in Investments	1.5	FIN 9891	Special Topics in Investments	1.5
FIN 9892	Special Topics in Investments	2	FIN 9892	Special Topics in Investments	2
FIN 9893	Special Topics in Investments	3	FIN 9893	Special Topics in Investments	3
FIN 9895	Special Topics in Corporate Finance	1.5	FIN 9895	Special Topics in Corporate Finance	1.5
FIN 9897	Special Topics in Corporate Finance	3	FIN 9897	Special Topics in Corporate Finance	3
FIN 9985	Risk Management in Financial Institutions	3	FIN 9985	Risk Management in Financial Institutions	3
Business Electives: Choose 0-6 credits from the list below:			Business Electives: Choose 0-6 credits from the list below:		
ACC 9110	Financial Accounting	3	ACC 9110	Financial Accounting	3
ACC 9810	Current Topics in Financial Accounting	3	ACC 9810	Current Topics in Financial Accounting	3
ACC 9993	Special Topics in Accountancy	3	ACC 9993	Special Topics in Accountancy	3
CIS 9555	Principles of FinTech	3	CIS 9555	Principles of FinTech	3
RES 9776	Real Estate Finance	3	RES 9776	Real Estate Finance	3

RES 9850	Real Estate Capital Markets	3	RES 9850	Real Estate Capital Markets	3
BUS 9801-9803	Graduate Internship I, II, III (in Finance)	1-3	BUS 9801-9803 <u>OR</u> <u>BUS 9811-9813</u>	Graduate Internship I, II, III (in Finance)	1-3
			<b>To: MS in Finance 30 credits</b>		
			<b>Course</b>	<b>Description</b>	<b>Crs</b>
			<b><u>Fintech Track</u></b>		
			<b>Preliminary Courses</b>		
			ECO 9730	Firms in the Global Economy	1.5
			ECO 9740	Fundamentals of Macroeconomics	1.5
			FIN 9762	Introduction to Quantitative Tools for Finance	3
			FIN 9770	Corporate Finance	3
			<b>Courses in Specialization (30 credits)</b>		
			<b>Required Courses (10.5 credits)</b>		
			BUS 9551	Business Communication I	1.5
			ECO 9723	Econometrics: Theory and Applications I	3
			FIN 9781	Intermediate Corporate Finance	3
			FIN 9783	Investment Analysis	3
			<b>Fintech Track Required Courses (12 credits)</b> The following courses are required for all Fintech students. Students are advised to take the required courses as early in the program as they can because they serve as the prerequisites for many electives.		
			CIS 9555	Principles of Fintech	3
			CIS 9551 or CIS 9556	Blockchain Technologies and Applications or Risk Management and Information Security	3
			LAW 9250	Financial Regulation of Emerging Technologies	3
			LAW 9720 or LAW 9708	Information Privacy Law and Policy or Law and Technology: Protecting Innovation, Managing Exposures, and Achieving Compliance	3
			<b>Fintech Track Elective Courses:</b> Choose 7.5 credits from the list of CIS, LAW, and ECO/FIN courses below. Students may take up to 3 credits of internship (BUS 980-9803 or BUS 9811-9813) toward their electives.		
			CIS 9650	Programming for Analytics	3



			CIS 9760	Big Data Technologies	3
			CIS 9551	Blockchain Technologies and Applications	3
			CIS 9556	Risk Management and Information Security	3
			FIN 9784	Management of Financial Institutions	3
			FIN 9795	Debt Instruments and Markets	3
			FIN 9797	Options Markets	3
			FIN 9852	Measurement and Management of Market Risk I	1.5
			FIN 9853	Measurement and Management of Market Risk II	1.5
			FIN 9854	Measurement and Management of Credit Risk I	1.5
			FIN 9855	Measurement and Management of Credit Risk II	1.5
			FIN 9856	Measurement and Management of Risks in Operations and Information Technology	1.5
			FIN 9857	Measurement and Management of Risks in Investments	1.5
			FIN 9891	Special Topics in Investments	1.5
			FIN 9893	Special Topics in Investments	3
			LAW 9720	Information Privacy Law and Policy	3
			LAW 9104	Securities Law/Business Crime	3
			LAW 9111	United States Banking Law	3
			LAW 9708	Law and Technology: Protecting Innovation, Managing Exposures, and Achieving Compliance	3
			BUS 9801-9803 OR BUS 9811 - 9813	Graduate Internship I, II, III (in Finance)	1-3

**Rationale:** Technological change has led to financial innovation the likes of which have not been seen in a generation, since the beginnings of internet commerce. Fintech, and its core "vertical" subcomponents—insurtech, regtech, payments, electronic banking, electronic investing, and crowdfunding—have evolved so rapidly that people everywhere embrace them and financial institutions adopt and adapt them to survive. Underlying these core vertical businesses lie a set of horizontal technologies and practices, including cloud computing, big data, cybersecurity, blockchain, artificial intelligence, the "internet of things," and cyber law and regulation. Preparation to enter these fields requires a degree of specialization not currently available in our MS in Finance program. While there is certainly some overlap, the skills required are quite different and require an appreciation of the institutions, the technologies, and the evolving regulatory landscape. At Baruch, we have the expertise in all these fields spread throughout our academic departments that offer courses in Law, Finance, and Information Systems. Our students need a carefully designed cross-disciplinary program that allows us to tap into our existing pool of talent to better prepare our students for this new business landscape.