

September 2008

Baruch College

Chancellor's University Report – Part A: Academic Matters

**PART A: BARUCH COLLEGE – CHANCELLOR’S UNIVERSITY REPORT - ACADEMIC MATTERS – SEPTEMBER 2008**

**Section AllI: Changes in Degree Programs**

**AllI:10.1b. The following revision is proposed for the Executive Master of Science in Internal Auditing: Risk Assessment and Assurance in the Zicklin School of Business**

**Program: Executive Master of Science in Internal Auditing: Risk Assessment and Assurance**

**Program Code: 21661**

**Effective: Fall 2008**

<b>From: <del>Executive Master of Science in Internal Auditing: Risk Assessment and Assurance</del></b>	<b>To: <u>Executive Master of Science in Analysis of Financial Statements, Internal Operations, and Risk Assessment</u></b>																																		
<b>Course Description Crs</b>	<b>Course Description Crs</b>																																		
<p>Entering students should have a basic knowledge of economics, statistics, finance, information systems, and financial/managerial accounting through prior course work and/or professional experience. Deficiencies can be remedied by taking appropriate classes on the graduate level. All students will take the following courses:</p> <p><b>Courses in specialization</b></p> <p>Required:</p> <table border="0"> <tr> <td>ACC-9807</td> <td>Contemporary Topics in Accounting</td> <td>3</td> </tr> <tr> <td>ACC-9815</td> <td>Advanced Managerial Accounting</td> <td>3</td> </tr> <tr> <td>ACC-9816</td> <td>Accounting and Auditing Aspects of Computer-Based Information Systems</td> <td>4</td> </tr> <tr> <td>ACC-9826</td> <td>Contemporary Topics in Risk Assessment and Assurance</td> <td>3</td> </tr> <tr> <td></td> <td>Two electives chosen in consultation with the faculty advisor</td> <td>6</td> </tr> </table> <p><b>Courses outside of specialization</b></p> <p>Four courses to be designated by the department outside of specialization</p>	ACC-9807	Contemporary Topics in Accounting	3	ACC-9815	Advanced Managerial Accounting	3	ACC-9816	Accounting and Auditing Aspects of Computer-Based Information Systems	4	ACC-9826	Contemporary Topics in Risk Assessment and Assurance	3		Two electives chosen in consultation with the faculty advisor	6	42																			
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	and		
	<u>ECO 9709</u>	<u>Macroeconomics</u>	<u>4</u>
	<u>FIN 9771*</u>	<u>Corporate Financial Theory and Applications</u>	<u>3</u>
	<u>FIN 9797*</u>	<u>Options Markets</u>	<u>3</u>
	<u>FIN 9773*</u>	<u>Investment Theory and Applications</u>	<u>3</u>
	<u>FIN 9795*</u>	<u>Debt Instruments and Markets</u>	<u>3</u>
	<u>FIN 9786*</u>	<u>International Financial Markets</u>	<u>3</u>
	<u>FIN 9790*</u>	<u>Seminar in Finance</u>	<u>3</u>
	<u>*The prerequisites for this course will be waived for executive students.</u>		
	<u>**Students with equivalent academic background may replace this required course with other specialized courses in financial or managerial accounting, such as ACC 9815, with the approval of the advisor.</u>		
	<u>***Students in the Risk Assessment and Assurance track with equivalent academic background may, with the approval of the advisor, replace this required course with ACC 9816.</u>		

Rationale: The proposal restructures our existing Master of Science in Internal Auditing: Risk Assessment and Assurance (renamed, Master of Science in Analysis of Financial Statements, Internal Operations, and Risk Assessment) in order to offer two tracks, one in Risk Assessment and Assurance, the other in Financial Statement Analysis and Security Valuation. Both tracks have three required courses and seven electives.

**AIII.1p. The following revisions are proposed for the M.P.A, MSED IN EDUCATIONAL LEADERSHIP, and MSED IN HIGHER EDUCATION ADMINISTRATION degrees in the School of Public Affairs**

**Program:** MPA  
**Program Code:** 01966  
**HEGIS Code:** 2102.00  
**Effective:** Fall 2008

<b>From</b>	<b>To</b>
<b>Course Description Crs</b>	<b>Course Description Crs</b>
<b>Requirements for the MPA</b>	<b>Requirements for the MPA</b>
Preliminary Workshop 0 <b>Requirements for MPA Core</b> PAF 9100 Introduction to Public Affairs 3 PAF 9103 Communication in Public Settings 3 PAF 9120 Public and Nonprofit Management I 3 PAF 9130 Economic Analysis and Public Policy 3	<b>Requirements for MPA Core</b> PAF 9100 Introduction to Public Affairs 3 PAF 9103 Communication in Public Settings 3 PAF 9120 Public and Nonprofit Management I 3 PAF 9130 Economic Analysis and Public Policy 3

PAF 9140	Budgeting, Accounting, and Financial Analysis	3	PAF 9140	Budgeting, Accounting, and Financial Analysis	3
PAF 9170	Research and Analysis I	3	PAF 9170	Research and Analysis I	3
PAF 9172	Research and Analysis II	3	PAF 9172	Research and Analysis II	3
Subtotal for Core Requirements		21	Subtotal for Core Requirements		21
<b>Requirements for Specialization and Elective Courses</b>			<b>Requirements for Specialization and Elective Courses</b>		
<i>Mandatory Courses in Nonprofit Administration Track</i>			<i>Mandatory Courses in Nonprofit Administration Track</i>		
PAF 9151	Administration of Not-for-Profit and Voluntary Agencies	3	PAF 9151	Administration of Not-for-Profit and Voluntary Agencies	3
PAF 9153	Budgeting and Finance for Nonprofits	3	PAF 9153	Budgeting and Finance for Nonprofits	3
Subtotal for Mandatory NP Track Courses		6	Subtotal for Mandatory NP Track Courses		6
<i>Electives in Nonprofit Administration Track</i>			<i>Electives in Nonprofit Administration Track</i>		
PAF 9010	Ethics and Public Decision Making	3	PAF 9010	Ethics and Public Decision Making	3
PAF 9108	Communication and Information Technology	3	PAF 9108	Communication and Information Technology	3
PAF 9109	Government Contracting	3	PAF 9109	Government Contracting	3
PAF 9123	Program Evaluation	3	PAF 9123	Program Evaluation	3
PAF 9136	Urban Economic Development	3	PAF 9136	Urban Economic Development	3
PAF 9139	Communication Strategy	3	PAF 9139	Communication Strategy	3
PAF 9150	The History and Social Context of the Nonprofit Sector	3	PAF 9150	The History and Social Context of the Nonprofit Sector	3
PAF 9152	Fund Raising and Grants Administration in Not-for-Profit & Voluntary Organizations	3	PAF 9152	Fund Raising and Grants Administration in Not-for-Profit & Voluntary Organizations	3
PAF 9156	Emergency Preparedness, Response, and Recovery	3	PAF 9156	Emergency Preparedness, Response, and Recovery	3
PAF 9160	Public and Nonprofit Management II	3	PAF 9160	Public and Nonprofit Management II	3
PAF 9171	Human Services Administration	3	PAF 9171	Human Services Administration	3
PAF 9181	Comparative Public Administration	3	PAF 9181	Comparative Public Administration	3
PAF 9299	Selected Topics in Nonprofit Management	3	PAF 9299	Selected Topics in Nonprofit Management	3
PAF 9710	Health and Health Care	3	PAF 9710	Health and Health Care	3
Subtotal for NP Track Electives		6	Subtotal for NP Track Electives		6
	Free Electives	6		Free Electives	6
Subtotal for Nonprofit Administration Track		18	Subtotal for Nonprofit Administration Track		18
OR			OR		
<i>Mandatory Courses in Public Management Track</i>			<i>Mandatory Courses in Public Management Track</i>		
PAF 9117	Public Personnel and Human Resources Management	3	PAF 9117	Public Personnel and Human Resources Management	3
PAF 9160	Public and Nonprofit Management II	3	PAF 9160	Public and Nonprofit Management II	3
Subtotal for Mandatory PM Track Courses		6	Subtotal for Mandatory PM Track Courses		6
<i>Electives in Public Management Track</i>			<i>Electives in Public Management Track</i>		
PAF 9010	Ethics and Public Decision Making	3	PAF 9010	Ethics and Public Decision Making	3
PAF 9108	Communication and Information Technology	3	PAF 9108	Communication and Information Technology	3
PAF 9109	Government Contracting	3	PAF 9109	Government Contracting	3
PAF 9112	Administrative law and Regulation	3	PAF 9112	Administrative law and Regulation	3
PAF 9116	Intergovernmental Relations	3	PAF 9116	Intergovernmental Relations	3
PAF 9118	Labor Relations in the Public Sector	3	PAF 9118	Labor Relations in the Public Sector	3
PAF 9123	Program Evaluation	3	PAF 9123	Program Evaluation	3
PAF 9138	Urban Service Delivery	3	PAF 9138	Urban Service Delivery	3
PAF 9139	Communication Strategy	3	PAF 9139	Communication Strategy	3

PAF 9159	Privatization and Market-Based Government	3	PAF 9159	Privatization and Market-Based Government	3
PAF 9171	Human Services Administration	3	PAF 9171	Human Services Administration	3
PAF 9173	Program Auditing and Performance Measurement	3	PAF 9173	Program Auditing and Performance Measurement	3
PAF 9181	Comparative Public Administration	3	PAF 9181	Comparative Public Administration	3
Subtotal for PM Track Electives		6	Subtotal for PM Track Electives		6
Free Electives		6	Free Electives		6
Subtotal for Public Management Track		18	Subtotal for Public Management Track		18
OR			OR		
<i>Mandatory Courses in Health Care Policy Track</i>			<i>Mandatory Courses in Health Care Policy Track</i>		
*PAF 9710	Health and Health Care	3	*PAF 9710	Health and Health Care	3
Subtotal for Mandatory Health Care Track Courses		3	Subtotal for Mandatory Health Care Track Courses		3
<i>Electives in Health Care Policy Track</i>			<i>Electives in Health Care Policy Track</i>		
PAF 9180	Policy Analysis	3	PAF 9180	Policy Analysis	3
PAF 9715	Health Care Policy	3	PAF 9715	Health Care Policy	3
PAF 9720	Population-Based Health Planning	3	PAF 9720	Population-Based Health Planning	3
PAF 9725	Health Program, Policy, and Performance Evaluation	3	PAF 9725	Health Program, Policy, and Performance Evaluation	3
OR			OR		
OR			OR		
PAF 9123	Program Evaluation		PAF 9123	Program Evaluation	
PAF 9730	Comparative Health Systems	3	PAF 9730	Comparative Health Systems	3
PAF 9735	Health Politics and Policy Making	3	PAF 9735	Health Politics and Policy Making	3
PAF 9766	Health Care Costs and Financing	3	PAF 9766	Health Care Costs and Financing	3
PAF 9799	Selected Topics in Health Policy	3	PAF 9799	Selected Topics in Health Policy	3
Other	Courses relevant to the track offered at other Schools of Baruch College and/or other CUNY campuses with Advisor approval		Other	Courses relevant to the track offered at other Schools of Baruch College and/or other CUNY campuses with Advisor approval	
Subtotal for Health Care Policy Track Electives		9	Subtotal for Health Care Policy Track Electives		9
Free Electives		6	Free Electives		6
Subtotal for Health Care Policy Track		18	Subtotal for Health Care Policy Track		18
OR			OR		
<i>Mandatory Courses in Policy Analysis and Evaluation Track</i>			<i>Mandatory Courses in Policy Analysis and Evaluation Track</i>		
PAF 9123	Program Evaluation	3	PAF 9123	Program Evaluation	3
PAF 9133	Economics of the Public Sector and Public Finance	3	PAF 9133	Economics of the Public Sector and Public Finance	3
Subtotal for Mandatory Policy Track Courses		6	Subtotal for Mandatory Policy Track Courses		6
<i>Electives in Policy Analysis and Evaluation Track</i>			<i>Electives in Policy Analysis and Evaluation Track</i>		
PAF 9102	Selected Topics in Advanced Analytical Methods	3	PAF 9102	Selected Topics in Advanced Analytical Methods	3
PAF 9137	Telecommunications Policy	3	PAF 9137	Telecommunications Policy	3
PAF 9145	Social Welfare Policy	3	PAF 9145	Social Welfare Policy	3
PAF 9161	Business and Public Policy	3	PAF 9161	Business and Public Policy	3
PAF 9173	Program Auditing and Performance Measurement	3	PAF 9173	Program Auditing and Performance Measurement	3
PAF 9175	Human Resources Policy	3	PAF 9175	Human Resources Policy	3
PAF 9180	Political Analysis of Public Policy	3	PAF 9180	Political Analysis of Public Policy	3
PAF 9318	Education Policy	3	PAF 9318	Education Policy	3
PAF 9610	Environmental Policy	3	PAF 9610	Environmental Policy	3

PAF 9699	Selected Topics in Public Policy	3	PAF 9699	Selected Topics in Public Policy	3
Subtotal for Policy Track Electives		6	Subtotal for Policy Track Electives		6
Free Electives		6	Free Electives		6
Subtotal for Policy Analysis and Evaluation Track		18	Subtotal for Policy Analysis and Evaluation Track		18
OR			OR		
Other	Electives without regard to any specialization	18	Other	Electives without regard to any specialization	18
Subtotal for Electives without specialization		18	Subtotal for Electives without specialization		18
Subtotal for Specialization and Elective Requirements		18	Subtotal for Specialization and Elective Requirements		18
<b>Other Requirements for MPA</b>			<b>Other Requirements for MPA</b>		
*PAF 9195	Internship in Public Affairs	3	*PAF 9195	Internship in Public Affairs	3
PAF 9190	Capstone Seminar	3	PAF 9190	Capstone Seminar	3
Subtotal for Other MPA Requirements		3-6	Subtotal for Other MPA Requirements		3-6
Total credits required for the M.P.A 42-			Total credits required for the M.P.A 42-		
45			45		
<i>*PAF 9710 must be taken prior to taking additional courses in this specialization.</i>			<i>*PAF 9710 must be taken prior to taking additional courses in this specialization.</i>		
<i>*PAF 9195 Required of students without appropriate professional experience.</i>			<i>*PAF 9195 Required of students without appropriate professional experience.</i>		

**Program:** MSED IN EDUCATIONAL LEADERSHIP

**Program Code:** 01940

**HEGIS Code:** 0828.00

**Effective:** Fall 2008

From	To
Course Description Crs	Course Description Crs
<b>Requirements for the MSED IN EDUCATIONAL LEADERSHIP</b>	<b>Requirements for the MSED IN EDUCATIONAL LEADERSHIP</b>
Preliminary Workshop	
0	
<b>Requirements for MSED IN EDUCATIONAL LEADERSHIP Core</b>	<b>Requirements for MSED IN EDUCATIONAL LEADERSHIP Core</b>
PAF 9301	Urban School Community Leadership
3	3
PAF 9309	Instructional Leadership in Educational Organizations
3	3
PAF 9310	Administration of the Urban School
3	3
PAF 9312	Law for the Educational Administrator
3	3
PAF 9314	Curriculum Development
3	3
PAF 9319	Introduction to School Finance
3	3
PAF 9320	Internship and Seminar I
3	3
PAF 9320	Internship and Seminar II
3	3

Subtotal for Core Requirements	24	Subtotal for Core Requirements	24		
<b>Requirements for MSED IN EDUCATIONAL LEADERSHIP Elective Courses</b>		<b>Requirements for MSED IN EDUCATIONAL LEADERSHIP Elective Courses</b>			
PAF 9306	Education—Theories of Organizing and Personnel Management	3	PAF 9306	Education—Theories of Organizing and Personnel Management	3
PAF 9313	Practicum in Supervision	3	PAF 9313	Practicum in Supervision	3
PAF 9317	Seminar on Research for Educational Administrators	3	PAF 9317	Seminar on Research for Educational Administrators	3
PAF 9318	Analysis of Education Policy	3	PAF 9318	Analysis of Education Policy	3
PAF 9342	Political Policy Analysis in Education	3	PAF 9342	Political Policy Analysis in Education	3
PAF 9399	Selected Topics in Educational Administration	3	PAF 9399	Selected Topics in Educational Administration	3
Subtotal for Elective Requirements	9	Subtotal for Elective Requirements	9		
Total credits required for the MSED IN EDUCATIONAL LEADERSHIP		33			

**Program:** MSED IN HIGHER EDUCATION ADMINISTRATION

**Program Code:** 29137

**HEGIS Code:** 0827.00

**Effective:** Fall 2008

From	To				
Course Description Crs	Course Description Crs				
<b>Requirements for the MSED IN HIGHER EDUCATION ADMINISTRATION</b>	<b>Requirements for the MSED IN HIGHER EDUCATION ADMINISTRATION</b>				
<p style="text-align: center;"><del>Preliminary Workshop</del> 0</p> <p><b>Requirements for MSED IN HIGHER EDUCATION ADMINISTRATION Core</b></p>	<b>Requirements for MSED IN HIGHER EDUCATION ADMINISTRATION Core</b>				
PAF 9302	Organizational Behavior in Colleges and Universities	3	PAF 9302	Organizational Behavior in Colleges and Universities	3
PAF 9308	Administrative Services in Colleges and Universities	3	PAF 9308	Administrative Services in Colleges and Universities	3
PAF 9317	Seminar on Research for the Educational Administrator	3	PAF 9317	Seminar on Research for the Educational Administrator	3
*PAF 9322	Internship in Higher Education	3	*PAF 9322	Internship in Higher Education	3
PAF 9330	The Structure of U.S. Higher Education	3	PAF 9330	The Structure of U.S. Higher Education	3
PAF 9331	The History of U.S. Higher Education	3	PAF 9331	The History of U.S. Higher Education	3
PAF 9336	Student Services in Higher Education	3	PAF 9336	Student Services in Higher Education	3
PAF 9339	The Financing of Higher Education	3	PAF 9339	The Financing of Higher Education	3
Subtotal for MSED IN HEA Core Requirements	21-24	21-24	Subtotal for MSED IN HEA Core Requirements	21-24	24
<b>Requirements for MSED IN HIGHER EDUCATION</b>	<b>Requirements for MSED IN HIGHER EDUCATION</b>				

ADMINISTRATION Elective Courses			ADMINISTRATION Elective Courses		
PAF 9332	Information Systems in Higher Education Administration	3	PAF 9332	Information Systems in Higher Education Administration	3
PAF 9334	Collective Bargaining in Higher Education	3	PAF 9334	Collective Bargaining in Higher Education	3
PAF 9335	The Community College	3	PAF 9335	The Community College	3
PAF 9337	Issues in Urban Higher Education	3	PAF 9337	Issues in Urban Higher Education	3
PAF 9338	Higher Education, Politics, and Public Policy	3	PAF 9338	Higher Education, Politics, and Public Policy	3
PAF 9399	Selected Topics in Educational Administration	3	PAF 9399	Selected Topics in Educational Administration	3
Subtotal for Electives from program offerings		6	Subtotal for Electives from program offerings		6
	MPA program or from another relevant master's program Elective	3		MPA program or from another relevant master's program Elective	3
Subtotal for Electives from other program offerings		3	Subtotal for Electives from other program offerings		3
Subtotal for MSED IN HEA Elective Requirements		9	Subtotal for MSED IN HEA Elective Requirements		9
Total credits required for the MSED IN HIGHER 30-EDUCATION ADMINISTRATION 33			Total credits required for the MSED IN HIGHER 30-EDUCATION ADMINISTRATION 33		
<i>*The internship is required of candidates who have less than one year's experience in an administrative position in higher education. A student with such experience may apply for a waiver of this requirement. The student's experience will be evaluated by a graduate advisor before an internship waiver is granted. If the internship is required, it is done as field/site work and independent study with hours to be arranged for consultations with a faculty intern advisor.</i>			<i>*The internship is required of candidates who have less than one year's experience in an administrative position in higher education. A student with such experience may apply for a waiver of this requirement. The student's experience will be evaluated by a graduate advisor before an internship waiver is granted. If the internship is required, it is done as field/site work and independent study with hours to be arranged for consultations with a faculty intern advisor.</i>		

**Rationale:** The requirement that students either pass a computer skills examination or take a required noncredit computer workshop in order to graduate is vestigial. It was put in place when many students entered the school with no prior computer literacy. Today, students enter with such skills. Therefore, the School does not need to test for these basic competencies or assume responsibility for required workshops to remediate these skills. Rather, these skills will be further developed through the integration of such programs into substantive coursework. This position was reinforced by a review of the requirements of ten MPA programs that included both benchmark schools and competitor schools. None had a basic computer competency requirement. All of the programs indicated that basic knowledge of MS Office or its equivalent is assumed. Those students who have no prior experience with Word or Excel will be directed to appropriate workshops and classes offered by the College.

**Section AIV: Changes in Course Number, Title, Description, Credits, Hours, Pre or Co-Requisites**

**AIV.1p. The following changes in Pre or Co-Requisites are proposed for the M.P.A, MSED IN EDUCATIONAL LEADERSHIP, and MSED IN HIGHER EDUCATION ADMINISTRATION programs in the School of Public Affairs**

FROM:	To:
<b>Title</b>	<b>Title</b>
<del>Preliminary Workshop (0 credits)</del>	
<b>Description</b>	<b>Description</b>
<del>All entering students are required to either take the School of Public Affairs noncredit computer workshop or pass the school's computer skills examination.</del>	

**Rationale:** The requirement that students either pass a computer skills examination or take a required noncredit computer workshop in order to graduate is vestigial. It was put in place when many students entered the school with no prior computer literacy. Today, students enter with such skills. Therefore, the School does not need to test for these basic competencies or assume responsibility for required workshops to remediate these skills. Rather, these skills will be further developed through the

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